



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [The Board of Supervisors did not meet in
2 closed session Tuesday, November 13, 2007.]

3
4
5
6 **SUP. BURKE:** ...FOR THE INVOCATION WHICH WILL BE LED BY RABBI
7 ZACHARY R. SHAPIRO, TEMPLE AKIBA OF CULVER CITY, AND THE
8 PLEDGE WILL BE CHARLES KOPENSKI, SECOND VICE PRESIDENT, FROM
9 POST NUMBER 241, BALDWIN PARK, THE AMERICAN LEGION DISTRICT 1.

10

11 **RABBI ZACHARY R. SHAPIRO:** IT IS WITH PRIDE AND HONOR THAT I
12 ACCEPTED THIS INVITATION. I BRING A HEARTY SHALOM FROM TEMPLE
13 CITY, AND TEMPLE AKIBA JOINS ME IN THANKING THE BOARD FOR ALL
14 THE WORK YOU DO ON ALL OF OUR BEHALF. YESTERDAY MORNING,
15 VETERANS' DAY, I AROSE TO THE LURE OF A MAGNIFICENT SUN, A
16 WELCOME GIFT FOLLOWING A WEEKEND OF GRAY WEATHER. I LEASHED MY
17 DOG, DAISY, AND OFF WE WENT FOR OUR MORNING WALK. AS WE
18 ASCENDED A PARTICULAR VISTA, I WAS OVERCOME BY BEAUTIFUL
19 SIGHTS. THOUGH THE DAY WAS CRYSTAL CLEAR, IN THE DISTANCE
20 THERE WAS A LOW LAYER OF CLOUDS WITH THE MOUNTAINS OF LOS
21 ANGELES PIERCING THE HEAVENS. I HAD NEVER NOTICED ANYTHING
22 LIKE THIS, THOUGH I AM CERTAIN THAT THE PHENOMENA LAY MANY
23 TIMES BEFORE ME. WHAT A GIFT THIS WAS. DIVINE CREATION HAD
24 REACHED MY SOUL AND I STOPPED AND I MARVELED. INDEED, GOD WAS
25 IN THIS PLACE AND I TOOK NOTICE. THERE'S A PRAYER IN HEBREW



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1 THAT'S SO APPROPRIATE FOR THESE OCCASIONS, BUT IT CAN ALSO
2 SPEAK TO US HERE AS WE EMBARK IN THE SACRED TASK OF
3 LEADERSHIP. THE PRAYER SAYS, "MAY THE ONE WHO CAUSES PEACE TO
4 BE KNOWN IN THE HEAVENS HELP US UNDERSTAND THAT WE CAN HAVE
5 PEACE ON EARTH." THINK ABOUT THAT. THE SUN, THE STARS, THE
6 PLANETS, THEY ARE ALL IN A FINELY TUNED BALANCE AS THEY TRAVEL
7 THROUGH THE SKIES. PERHAPS BY NOTICING THEIR BALANCE WE, TOO,
8 CAN FIND COMPLETENESS: WHEN WE REACH OUT, WHEN WE BUILD
9 BRIDGES, WHEN WE EMBRACE DIVERSITY, WHEN WE CREATE DIALOGUE,
10 WHEN WE INVOKE JUSTICE AND WHEN WE FIGHT FOR PEACE, WE WILL
11 ULTIMATELY INVITE SHALOM, COMPLETENESS, TO DESCEND ON THE
12 EARTH, TOUCHING THE DIVINE IN HEAVEN WITH THE DIVINE IN OUR
13 SOUL. FOR ALL HUMANITY WE SAY, AMEN.

14

15 **CHARLES KOPENSKI:** CAN I HAVE EVERYONE FACE THE FLAG, PLEASE?
16 PUT YOUR RIGHT HAND OVER YOUR HEART. JOIN ME IN THE PLEDGE OF
17 ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.]

18

19 **SUP. BURKE:** IT'S MY PLEASURE TO WELCOME RABBI ZACHARY R.
20 SHAPIRO. HE'S AN EXECUTIVE BOARD MEMBER OF THE PACIFIC
21 ASSOCIATION OF REFORM RABBIS AND REGIONAL EXECUTIVE MEMBER OF
22 THE WORLD UNION FOR PROGRESSIVE JUDAISM. HE WAS THE ASSOCIATED
23 RABBI AT THE UNIVERSITY SYNAGOGUE LOS ANGELES FROM 1997 TO
24 2005 AND THE HIGH HOLY DAY RABBI FOR TEMPLE ISRAEL IN



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1 JOHANNESBURG, SOUTH AFRICA IN 2005. CONGRATULATIONS. THANK YOU
2 FOR BEING WITH US. [APPLAUSE.]

3

4 **SUP. MOLINA:** I GUESS I'LL GO AHEAD. IT'S MY HONOR THIS
5 MORNING-- OR THIS AFTERNOON TO MAKE A PRESENTATION TO MR.
6 CHARLES KOPENSKI. MR. KOPENSKI IS THE SECOND VICE PRESIDENT OF
7 THE AMERICAN LEGION POST 241, IN BALDWIN PARK. HE HAS SERVED
8 AS A LANCE CORPORAL WITH THE FIRST MARINE DIVISION OF THE
9 UNITED STATES MARINE CORPS FROM 1969-1970 IN VIETNAM. HIS MANY
10 DECORATIONS INCLUDE, THE MARINE CORPS GOOD CONDUCT MEDAL, A
11 COMBAT ACTION RIBBON, A NATIONAL DEFENSE SERVICE MEDAL AND A
12 VIETNAM SERVICE MEDAL WITH TWO STARS. MR KOPENSKI AND HIS
13 FAMILY RESIDE IN BALDWIN PARK. WE WANT TO THANK HIM THIS
14 MORNING FOR LEADING US IN OUR SALUTE TO OUR FLAG AND I WANT TO
15 ALSO INTRODUCE HIS WIFE WHO IS OUT IN THE AUDIENCE TODAY, WHO
16 JOINED US. THANK YOU SO MUCH FOR COMING BY. CONGRATULATIONS TO
17 YOU. [APPLAUSE.]

18

19 **SUP. BURKE:** ALL RIGHT FOR THE AGENDA?

20

21 **CLERK SACHI HAMAI:** GOOD AFTERNOON, MADAME CHAIR PRO TEM,
22 MEMBERS OF THE BOARD. WE WILL BEGIN AGENDA ON PAGE 3, AGENDA
23 FOR THE MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEM
24 1 D.

25



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1 **SUP. BURKE:** MOVED BY MOLINA, SECONDED BY KNABE, WITHOUT
2 OBJECTION, SO ORDERED.

3

4 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK
5 AND OPEN SPACE DISTRICT, ITEM 1P.

6

7 **SUP. BURKE:** MOVED BY KNABE, SECONDED BY MOLINA, WITHOUT
8 OBJECTION, SO ORDERED.

9

10 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS ITEMS 1 THROUGH 6.

11

12 **SUP. BURKE:** MOVED BY MOLINA, SECONDED BY KNABE, WITHOUT
13 OBJECTION, SO ORDERED.

14

15 **CLERK SACHI HAMAI:** CONSENT CALENDAR ITEMS 7 THROUGH 45. ON
16 ITEM NUMBER 17, THE DIRECTOR OF PUBLIC SOCIAL SERVICES
17 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO NOVEMBER
18 20TH, 2007.

19

20 **SUP. BURKE:** WITHOUT OBJECTION, IT'S CONTINUED. THAT'S 17.

21

22 **CLERK SACHI HAMAI:** ON ITEM 19, AS INDICATED ON THE
23 SUPPLEMENTAL AGENDA, THE DIRECTOR OF HEALTH SERVICES REQUESTS
24 THAT THIS ITEM BE CONTINUED ONE WEEK TO NOVEMBER 20TH, 2007.



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1 AND ALSO THERE'S A MEMBER OF THE PUBLIC THAT REQUESTS THAT
2 THIS ITEM BE HELD.

3

4 **SUP. BURKE:** WOULD THEY LIKE TO SPEAK ON IT OR COME BACK FOR
5 NEXT WEEK? ALL RIGHT. WE'LL HOLD THAT ITEM.

6

7 **CLERK SACHI HAMAI:** ON ITEM NUMBER 20, SUPERVISOR MOLINA AND A
8 MEMBER OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON ITEM
9 NUMBER 23 AND 24, WE WILL HOLD THESE ITEMS FOR FOUR VOTES. ON
10 ITEM NUMBER 30, THE DIRECTOR OF PUBLIC WORKS REQUESTS THAT
11 THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT. ON ITEMS 40 AND
12 41, WE WILL HOLD THESE ITEMS FOR FOUR VOTES. AND ON ITEM 43,
13 AS INDICATED ON THE POSTED AGENDA, THE DIRECTOR OF HEALTH
14 SERVICES REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO
15 NOVEMBER 20TH, 2007.

16

17 **SUP. BURKE:** WITHOUT OBJECTION, THAT'LL BE CONTINUED.

18

19 **CLERK SACHI HAMAI:** AND THE REMAINING ITEMS ARE BEFORE YOU.

20

21 **SUP. BURKE:** MOVED BY KNABE SECONDED BY MOLINA; WITHOUT
22 OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** WE'RE NOW AT THE BOTTOM OF PAGE 19.
25 ORDINANCES FOR INTRODUCTION. ITEMS 46 THROUGH 48, AND I'LL



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1 READ EACH OF THESE SHORT TITLES IN FOR THE RECORD. ON ITEM 46,
2 THIS IS AN ORDINANCE EXTENDING THROUGH DECEMBER 31ST, 2008, A
3 FRANCHISE TO PROVIDE CABLE TELEVISION SYSTEM SERVICES IN THE
4 LAKE KEYS UNINCORPORATED AREA GRANTED BY ORDINANCE NUMBER 87-
5 0057 F AS AMENDED TO CAPS T.V. ELECTRONICS INCORPORATED, A
6 CALIFORNIA CORPORATION.

7

8 **SUP. BURKE:** MOVED BY MOLINA, SECONDED BY KNABE, WITHOUT
9 OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** ON ITEM 47 THIS IS AN ORDINANCE TO EXTEND
12 THROUGH DECEMBER 31ST, 2008 THE TERM OF THE ELECTRICAL
13 DISTRIBUTION FRANCHISE GRANTED TO SOUTHERN CALIFORNIA EDISON
14 COMPANY, A CORPORATION BY ORDINANCE NO. 7062 AS AMENDED.

15

16 **SUP. BURKE:** MOVED BY KNABE, SECONDED BY MOLINA, WITHOUT
17 OBJECTION, SO ORDERED.

18

19 **CLERK SACHI HAMAI:** ON ITEM 48, THIS IS AN ORDINANCE TO EXTEND
20 THROUGH DECEMBER 31, 2008 THE TERM OF A GAS PIPELINE FRANCHISE
21 GRANTED TO SOUTHERN CALIFORNIA GAS COMPANY, A CORPORATION BY
22 ORDINANCE NUMBER 6765 AS AMENDED.

23

24 **SUP. BURKE:** MOVED BY MOLINA SECONDED BY KNABE; WITHOUT
25 OBJECTION, SO ORDERED.



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1

2 **CLERK SACHI HAMAI:** ON PAGE 20, SEPARATE MATTER, ITEM 49, AND
3 I'LL READ THE SHORT TITLE IN FOR THE RECORD: THIS IS THE
4 TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT
5 RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF LOS ANGELES
6 UNIFIED SCHOOL DISTRICT 2007-2008 TAX AND REVENUE ANTICIPATION
7 NOTES IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED 950
8 MILLION.

9

10 **SUP. BURKE:** MOVED BY KNABE SECONDED BY MOLINA; WITHOUT
11 OBJECTION, SO ORDERED.

12

13 **CLERK SACHI HAMAI:** DISCUSSION ITEMS, ITEMS 50 AND 51, WE WILL
14 HOLD FOR DISCUSSION. MISCELLANEOUS ADDITIONS TO THE AGENDA
15 WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING
16 AS INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM 52 A WE WILL
17 HOLD THIS FOR A REPORT. ON-- ITEM 52 B IS BEFORE YOU.

18

19 **SUP. BURKE:** MOVED BY BURKE, SECONDED BY MOLINA; WITHOUT
20 OBJECTION, SO ORDERED.

21

22 **CLERK SACHI HAMAI:** ON PAGE 22, NOTICE OF CLOSED SESSION, ON
23 ITEM C.S.-1 AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE CHIEF
24 EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED ONE
25 WEEK TO NOVEMBER 20TH, 2007.



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1

2 **SUP. BURKE:** WITHOUT OBJECTION.

3

4 **SUP. KNABE:** MADAME CHAIR? COULD WE HAVE RECONSIDERATION OF 52
5 B? I'D LIKE TO HOLD THAT, PLEASE.

6

7 **SUP. BURKE:** FIFTY-TWO B?

8

9 **SUP. KNABE:** FIFTY-TWO B.

10

11 **SUP. BURKE:** FIFTY-TWO B, MOVED BY KNABE, SECONDED BY MOLINA;
12 WITHOUT OBJECTION, THE ITEM 52 B IS HELD.

13

14 **CLERK SACHI HAMAI:** AND THAT COMPLETES THE READING OF THE
15 AGENDA. BOARD OF SUPERVISORS, SPECIAL ITEMS BEGIN WITH
16 SUPERVISORIAL DISTRICT NO. 4.

17

18 **SUP. BURKE:** SUPERVISOR KNABE?

19

20 **SUP. KNABE:** THANK YOU, MADAME CHAIR, MEMBERS OF THE BOARD,
21 LADIES AND GENTLEMEN, IT'S MY PRIVILEGE TO ASK CYNTHIA BANKS,
22 WHO IS A DIRECTOR OF OUR COMMUNITY SENIOR SERVICES DEPARTMENT
23 AND LAURA TREJO, DIRECTOR OF OUR VALLEY CITY'S DEPARTMENT OF
24 AGING. THE HOLIDAY SEASON, IT'S HARD TO BELIEVE AS WE LOOK OUT
25 AT THAT BEAUTIFUL WEATHER TODAY THAT THANKSGIVING IS JUST A



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1 FEW DAYS AWAY, BUT IT'S A PERFECT TIME TO TAKE A MOMENT TO
2 GIVE THANKS FOR THOSE IN OUR LIVES THAT LOVE AND CARE FOR US.
3 BUT THANKSGIVING, AS I MENTIONED, JUST A FEW DAYS AWAY, I
4 CANNOT THINK OF A BETTER TIME TO SAY THANKS TO ALL THE FAMILY
5 CAREGIVERS ACROSS THIS GREAT COUNTY. FAMILY CAREGIVERS STAND
6 BY THOSE THEY LOVE AS THEY FACE CHRONIC ILLNESS OR DISABILITY.
7 THEIR UNFAILING DEDICATION AND COMMITMENT GOES WAY BEYOND THE
8 BOUNDARIES OF WHAT A DOCTOR, LAWYER, SOCIAL WORKER OR CLERGY
9 CAN DO FOR AN INDIVIDUAL. A FAMILY CAREGIVER COULD BE A 70-
10 YEAR-OLD WOMAN WHO IS A ROUND THE CLOCK CAREGIVER FOR HER
11 HUSBAND WHO HAS ALZHEIMER'S, COULD BE A SINGLE WORKING MOTHER
12 WHO TRIES TO BUILD A CAREER AND RAISE A CHILD WITH CEREBRAL
13 PALSY, OR A DAUGHTER WHO COORDINATES CARE FOR HER MOTHER WHO
14 HAS HAD A STROKE. THESE ARE JUST A FEW EXAMPLES OF FAMILY
15 CAREGIVERS. AND I'M SURE THERE IS SOMEONE OUT THERE THAT YOU
16 KNOW THAT MEETS ONE OF THESE PROFILES BECAUSE STUDIES ESTIMATE
17 THAT ABOUT 65 MILLION PEOPLE OR ABOUT 1/3 OF OUR ENTIRE
18 POPULATION HERE IN THE UNITED STATES OVER THE AGE OF 18 HAVE
19 PROVIDED SOME LEVEL OF CARE GIVING ASSISTANCE TO THEIR FAMILY
20 MEMBERS IN THIS PAST YEAR ALONE. THE LOS ANGELES COUNTY
21 DEPARTMENT OF COMMUNITY AND SENIOR SERVICES AND THE LOS
22 ANGELES CITY DEPARTMENT OF AGING WORK VERY CLOSELY TOGETHER
23 WITH OUR COMMUNITY AGENCIES TO PROVIDE HELP TO FAMILY
24 CAREGIVERS ACROSS THE CITY AND THE OTHER 87 CITIES IN OUR
25 COUNTY. SO ON BEHALF OF MYSELF AND MY COLLEAGUES ON THE BOARD,



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1 WE'D LIKE TO SAY THAT WE'RE PROUD AND PRIVILEGED TO PROCLAIM
2 NOVEMBER AS NATIONAL FAMILY CAREGIVER MONTH AND TO THANK ALL
3 OF THOSE WHO PROVIDE THAT CARE TO THEIR LOVED ONES.

4 [APPLAUSE.]

5

6 **CYNTHIA BANKS:** GOOD AFTERNOON. I WANT TO THANK THE BOARD OF
7 SUPERVISORS FOR RECOGNIZING THE THOUSANDS OF INDIVIDUALS WHO
8 ARE CARETAKERS THROUGHOUT LOS ANGELES CITY AND LOS ANGELES
9 COUNTY. THIS IS THE FIRST TIME THAT WE HAVE JOINTLY, THE CITY
10 AND THE COUNTY, RECOGNIZED NATIONAL CAREGIVERS' MONTH. AND I
11 AM VERY PLEASED TO BE A PART OF THAT FIRST EVENT. WITH LAURA
12 TREJO AND MYSELF, WE WORK WITH AGENCIES AND INDIVIDUALS THAT
13 SERVE CARETAKERS IN THE THOUSANDS. OUTSIDE OF THE CITY OF LOS
14 ANGELES, WE HAVE ABOUT 2,500 CARETAKERS THAT OUR DEPARTMENT
15 WILL PROVIDE SERVICES, INCLUDING RESPITE CARE AND SUPPORT
16 GROUPS. WE ALSO PROVIDE EDUCATIONAL INFORMATION FOR OUR
17 CARETAKERS SO THAT THEY LEARN HOW TO BEST TAKE CARE OF THOSE
18 CHARGES THAT THEY HAVE BEFORE THEM. MANY OF THEM ARE FAMILY
19 MEMBERS. ALONG WITH THE BOARD OF SUPERVISORS, I DO WANT TO
20 SALUTE THE CAREGIVERS THEMSELVES FOR DOING SUCH A FANTASTIC
21 JOB AND ALLOWING THEIR CHARGES TO STAY IN THEIR HOME AND CLOSE
22 BY FOR AS LONG AS THEY POSSIBLY CAN. LAURA?

23

24 **LAURA TREJO:** THANK YOU, CYNTHIA. THANK YOU, SUPERVISOR KNABE,
25 THANK YOU, BOARD OF SUPERVISORS, FOR THIS OPPORTUNITY. THANK



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1 YOU, CYNTHIA, FOR MAKING THIS PARTNERSHIP WORK BETWEEN THE
2 CITY AND COUNTY DEPARTMENTS OF AGING. AND MOST OF ALL THANK
3 YOU TO THE UNSUNG CAREGIVERS WHO EVERY DAY IN THEIR HOMES TAKE
4 CARE OF LOVED ONES. I WANT TO ENCOURAGE EACH AND EVERY ONE OF
5 THEM TO REACH OUT TO US FOR SUPPORTIVE SERVICES, FOR
6 INFORMATION, FOR WHATEVER WE CAN DO TO MAKE THE TASK OF CARING
7 FOR YOUR LOVED ONES A LITTLE BIT EASIER. THANK YOU.

8 [APPLAUSE.]

9

10 **SUP. KNABE:** THAT'S ALL I HAVE AT THIS POINT, MADAME CHAIR.

11

12 **SUP. BURKE:** ARE YOU GOING TO MAKE THE PRESENTATION FOR
13 SUPERVISOR ANTONOVICH?

14

15 **SUP. BURKE:** I THINK MIKE MAY BE HERE SHORTLY. DO YOU WANT TO
16 WAIT? WE'RE GOING TO WAIT. HE MAY BE HERE SHORTLY SO HE'LL DO
17 HIS OWN, OKAY? DON DOESN'T DO DOGS, SO HE'S GOING TO DO THE
18 DOG, TOO. [LAUGHTER.]

19

20 **SUP. BURKE:** SUPERVISOR MOLINA, DO YOU HAVE PRESENTATIONS?

21

22 **SUP. KNABE:** I ALWAYS WORRY ABOUT THE ACCIDENT, YOU KNOW.

23 [LAUGHTER.]

24



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1 **SUP. BURKE:** I THINK THEY MAKE SURE BEFORE THEY BRING THEM OUT
2 THAT THERE'S NOT GOING TO BE AN ACCIDENT. I'D LIKE TO CALL
3 FORWARD DONALD ROBINSON, PRESIDENT OF ROTARY CLUB OF LOS
4 ANGELES, BEN TENNELL [PH?] FOUNDERS OF CHILDREN'S COURT
5 COMMITTEE ROTARY CLUB OF LOS ANGELES, AND CO-CHAIR OF THE
6 CHILDREN'S COURT COMMITTEE, MARGARET YORK, AND BRUCE MURDOCK.
7 THANK YOU FOR BEING HERE. ON JULY 28TH, OF THIS YEAR, I HOSTED
8 A CINDERELLA DEBUTANTE BALL CULMINATING THE RITES OF PASSAGE
9 FOR YOUNG WOMEN BEING EMANCIPATED FROM THE L.A. COUNTY FOSTER
10 CARE SYSTEM. THIS IS AN EXTREMELY SPECIAL BLACK TIE GALA WHERE
11 THE PARTICIPANTS ARE ABLE TO PRESENT SOME OF THE NUMEROUS
12 SKILLS THEY LEARNED OVER A PERIOD OF SUMMER TRAINING. THE
13 TRAINING EMPHASIZES LIFE SKILLS, PERSONAL AND SOCIAL
14 DEVELOPMENT, SELF ESTEEM, FORGIVENESS, ETIQUETTE AND COLLEGE
15 AND JOB PREPARATION, JUST TO NAME A FEW. THE FEATURE HIGHLIGHT
16 OF THE EVENING IS WHEN THE PARTICIPANTS DANCE THE WALTZ THAT
17 THEY SPENT DEDICATED TIME LEARNING WITH THEIR MALE ESCORTS.
18 MOST YOUNG LADIES WOULD NEVER GET THE OPPORTUNITY TO
19 PARTICIPATE IN SUCH AN EVENT BECAUSE OF THE EXPENSE AND
20 PERHAPS THEIR CIRCUMSTANCE. BUT I AM COMMITTED TO CREATE THIS
21 OPPORTUNITY FOR OUR FOSTER CARE CHILDREN TO EXPERIENCE, AND
22 WITH THE HELP OF COMMITTED VOLUNTEERS AND SPONSORS, IT'S
23 POSSIBLE TO DO IT. AND TODAY I'D LIKE TO COMMEND ROTARY CLUB
24 OF LOS ANGELES REPRESENTED BY DONALD ROBINSON, ROTARY
25 PRESIDENT, AND THEIR CHILDREN'S COURT COMMITTEE FOR THEIR



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1 GENEROUS GIFT OF \$2,000 TO HELP FOR THE COST OF THE DEBUTANTE
2 BALL. THE ROTARY CLUB OF LOS ANGELES CONTINUED TO BE A
3 COMMITTED COMMUNITY PARTNER IN BETTERING THE LIVES OF OUR
4 CHILDREN IN THE FOSTER CARE SYSTEM, NOT ONLY MONETARILY BUT
5 ALSO BY ROLLING UP THEIR SLEEVES AND BECOMING ACTIVELY
6 INVOLVED. AND IT'S WITH GREAT PLEASURE THAT I PRESENT THIS TO
7 THE PRESIDENT, DONALD ROBINSON. THANK YOU SO MUCH. AND WE
8 CERTAINLY APPRECIATE YOU.

9

10 **DONALD ROBINSON:** THANK YOU VERY MUCH. [APPLAUSE.]

11

12 **SUP. BURKE:** I'M GOING TO TAKE THE CLIP OFF. THAT'S WHAT I'LL
13 DO. WE WILL, YEAH. BUT WE'RE GOING TO INTRODUCE EVERYONE
14 FIRST. WE HAVE MARGARET YORK. WE HAVE CARMEN ESTRADA SCHAYE.
15 AND LANCE ITO. AND WE KNOW WHO HE IS. [LAUGHTER.] AND ANGELA
16 MAZEY. AND WE WANT TO THANK THEM FOR THEIR PRESENTATION AND
17 BEING PART OF THIS IMPORTANT EVENT. WE APPRECIATE IT SO MUCH.
18 THANK YOU VERY MUCH. [APPLAUSE.]

19

20 **DONALD ROBINSON:** THANK YOU, SUPERVISOR BURKE, AND TO ALL OF
21 THE SUPERVISORS, OUR THANKS. I JUST WANT TO MENTION A VERY
22 SPECIAL RECOGNITION FOR THE LEADERSHIP PROVIDED FOR MANY YEARS
23 TO OUR CHILDREN'S COURT COMMITTEE BY SOMEONE WHO IS VERY WELL
24 KNOWN HERE, PEGGY YORK. THANK YOU, PEGGY. [APPLAUSE.]

25



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1 **SUP. BURKE:** AND OF COURSE MIRIAM, WHO IS OVER HERE SHOUTING
2 DIRECTIONS, WORKED TO PUT THIS ALL TOGETHER. THANK YOU VERY
3 MUCH. [APPLAUSE.] AND NOW WE HAVE OUR PRODUCTIVITY, QUALITY
4 AND PRODUCTIVITY COMMISSION AWARDS. CONGRATULATIONS TO ALL THE
5 EMPLOYEES AND DEPARTMENTS WHO PARTICIPATED IN THIS YEAR'S 21ST
6 ANNUAL PRODUCTIVITY AND QUALITY AWARDS PROGRAM, LEADING THE
7 QUEST FOR EXCELLENCE. IN 1981, THE QUALITY AND PRODUCTIVITY
8 COMMISSION WAS FOUNDED TO STIMULATE CREATIVE PROGRAMS WHICH
9 PROVIDE THE HIGHEST LEVEL OF SERVICE TO THE COMMUNITY WHILE
10 REMAINING COMMITTED TO A MORE EFFICIENT GOVERNMENT. TODAY WE
11 ACKNOWLEDGE THE COMMISSION, DEPARTMENT HEADS AND PRODUCTIVITY
12 MANAGERS FOR THEIR CONTINUING QUEST TO ENHANCE THE QUALITY AND
13 PRODUCTIVITY OF COUNTY SERVICE. OVER THE PAST 21 YEARS, THE
14 COMMISSION HAS HONORED PROGRAMS THAT HAVE SAVED THE COUNTY AN
15 ESTIMATED \$3 BILLION. THIS YEAR ALONE, 81 COUNTY PROGRAMS WILL
16 SAVE THE COUNTY AN ESTIMATED \$86.8 MILLION. CONGRATULATIONS TO
17 THE PRODUCTIVITY MANAGERS AND PROJECT MANAGERS. THANK YOU FOR
18 YOUR DEDICATION, CREATIVITY AND OUTSTANDING EFFORTS TO SHARE
19 THE BEST PRACTICES WITH OUR COUNTY DEPARTMENTS. I ALSO WISH TO
20 THANK THE QUALITY AND PRODUCTIVITY COMMISSION FOR THE
21 EXCEPTIONAL LEADERSHIP AND EXPERTISE IT HAS PROVIDED TO THE
22 COUNTY OF LOS ANGELES. I WANT TO PARTICULARLY ACKNOWLEDGE THE
23 COMMISSION CHAIR, JEAN KENNEDY AND JEANIE, AND YOU DID A GREAT
24 JOB WITH THE LUNCHEON.

25



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1 **JEAN KENNEDY:** THANK YOU.

2

3 **SUP. BURKE:** AND THE AWARDS COMMITTEE CHAIR, EVELYN GUTIERREZ I
4 DON'T SEE EVELYN, BUT I'M SURE SHE'S HERE. BUT CONGRATULATE
5 THEM FOR THEIR LEADERSHIP AND RECOGNIZING THE BEST PROJECTS IN
6 COUNTY. AND COMMISSIONER KENNEDY, WOULD YOU LIKE TO COME
7 FORWARD AND SAY A FEW WORDS?

8

9 **JEAN KENNEDY:** THANK YOU, SUPERVISOR BURKE. ON BEHALF OF THE
10 QUALITY AND PRODUCTIVITY COMMISSION AND THE PRODUCTIVITY
11 MANAGER'S NETWORK, I'M PLEASED TO JOIN THE BOARD OF
12 SUPERVISORS IN CONGRATULATING THIS YEAR'S OUTSTANDING AWARD
13 WINNERS. OUR THEME, "LEADING THE QUEST FOR EXCELLENCE,"
14 CAPTURES THE SPIRIT OF THE 27 DEPARTMENTS AND 81 PROJECTS
15 SUBMITTED THIS YEAR. EACH PROJECT RECOGNIZED TODAY HIGHLIGHTS
16 THE CREATIVITY AND INNOVATION OF COUNTY EMPLOYEES. THEY SEEK
17 TO IMPROVE SERVICES AND SOLVE PROBLEMS IN UNIQUE,
18 NONTRADITIONAL WAYS. TECHNOLOGY AND COLLABORATION ARE OFTEN IN
19 THE FOREFRONT OF THESE PROJECTS. ALL OF THESE INSPIRING
20 PROJECTS ENHANCE THE QUALITY OF SERVICES AND FREQUENTLY BECOME
21 MODELS FOR OTHER DEPARTMENTS AND GOVERNMENT AGENCIES. L.A.
22 COUNTY TRULY IS THE LEADER. AGAIN, CONGRATULATIONS TO ALL THE
23 AWARD WINNERS. WE ENCOURAGE YOU TO CONTINUE THE QUEST FOR
24 EXCELLENCE AS YOU SHAPE THE FUTURE OF PUBLIC SERVICE.

25



**The Meeting Transcript of
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1 **SUP. BURKE:** THANK YOU VERY MUCH, JEANIE. AND NOW WILL THE
2 OTHER SUPERVISORS AND COMMISSIONER KENNEDY JOIN ME IN
3 PRESENTING TODAY'S AWARDS? THE ARTHUR GUTTENBERG BEST OVERALL
4 AWARD IS PRESENTED TO SHERIFF'S DEPARTMENT TO THE L.A.S.
5 DASHBOARD PROJECT. [APPLAUSE.] THE BEST APPLICATION OF
6 TECHNOLOGY AWARD IS PRESENTED TO THE DEPARTMENT OF HEALTH
7 SERVICES, HARBOR U.C.L.A. MEDICAL CENTER, FOR THEIR
8 STANDARDIZED ORDER IMPROVED MEDICATION SAFETY. [APPLAUSE.] THE
9 BEST INNOVATIVE USE OF TECHNOLOGY AWARD IS PRESENTED TO THE
10 DEPARTMENT OF PUBLIC WORKS FOR THEIR GRAFFITI ABATEMENT
11 REFERRAL SYSTEM. [APPLAUSE.] THE BEST QUALITY IMPROVEMENT
12 AWARD IS PRESENTED TO CHIEF EXECUTIVE OFFICE WITH PUBLIC
13 SOCIAL SERVICE, PUBLIC HEALTH, CHILDREN AND FAMILY SERVICE,
14 CHILD SUPPORT SERVICE AND MENTAL HEALTH FOR THEIR L.A. COUNTY
15 HEALTH ORGANIZATION. C.E.O. OFFICE, PUBLIC SOCIAL SERVICE, ALL
16 OF THEM HERE, OKAY. WOW. CONGRATULATIONS. DR. SOUTHARD, THEY
17 WANT YOU WITH THEM. [APPLAUSE.] THE COMMISSIONERS' MEMORIAL
18 AWARD IS PRESENTED TO THE DEPARTMENT OF MENTAL HEALTH, THE
19 DEPARTMENT OF CHILDREN AND FAMILY SERVICES FOR THEIR
20 SPECIALIZED FOSTER CARE AWARD PROGRAM. FOSTER CARE PROGRAM.
21 [APPLAUSE.] THE COUNTY IMAGE ENHANCEMENT AWARD IS PRESENTED TO
22 PARKS AND RECREATION WITH OFFICE OF PUBLIC SAFETY, SHERIFF'S
23 DEPARTMENT, CALIFORNIA HIGHWAY PATROL, LOS ANGELES POLICE
24 DEPARTMENT AND LOS ANGELES SCHOOL POLICE FOR THEIR CRIME SCENE
25 INVESTIGATION C.S.I. CAMP. [APPLAUSE.] THE PERSONAL BEST AWARD



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1 IS PRESENTED TO THE DEPARTMENT OF MENTAL HEALTH FOR MEDICATION
2 SAVINGS, TARA NIXON. [APPLAUSE.] AND NOW THE 2007 TOP TEN
3 AWARD-WINNING PROJECTS. THE FIRST TOP TEN AWARD IS PRESENTED
4 TO THE OFFICE OF THE DISTRICT ATTORNEY, THE PROBATION
5 DEPARTMENT, FOR THEIR "ABOLISH CHRONIC TRUANCY" PROGRAM.
6 [APPLAUSE.] THE NEXT TOP TEN AWARD IS PRESENTED TO COMMUNITY
7 DEVELOPMENT COMMISSION HOUSING AUTHORITY FOR THEIR EDUCATIONAL
8 PARTNERSHIP PROGRAM. [APPLAUSE.] THE NEXT TOP TEN AWARD AND
9 THE PERFORMANCE MEASURE AWARD IS PRESENTED TO DEPARTMENT OF
10 HEALTH SERVICES VALLEY CARE, OLIVE VIEW, U.C.L.A. MEDICAL
11 CENTER FOR THEIR GROUP DIABETES PRIMARY CARE CLINIC.
12 CONGRATULATIONS. [APPLAUSE.] THE NEXT TOP TEN AWARD AND THE
13 PERFORMANCE MEASURE AWARD IS PRESENTED TO THE-- I JUST DID --
14 TO THE DEPARTMENT OF CHILDREN AND FAMILY SERVICE FOR THEIR
15 HEART GALLERY LOS ANGELES AWARD. [APPLAUSE.] THE NEXT TOP TEN
16 AWARD THE PRESENTED TO THE OFFICE OF AFFIRMATIVE ACTION
17 COMPLIANCE FOR THE OFFICE OF AFFIRMATIVE ACTION COMPLIANCE
18 RISK MANAGEMENT. [APPLAUSE.] THE NEXT TOP TEN AWARD IS
19 PRESENTED TO THE DEPARTMENT OF PUBLIC WORKS FOR THEIR SERVICE
20 LOCATER. THE NEXT TOP TEN AWARD IS PRESENTED TO THE DEPARTMENT
21 OF REGIONAL PLANNING WITH THE DEPARTMENT OF PUBLIC WORKS AND
22 THEIR ZONING MAP CONVERSION AND INTEGRATION PROJECT.
23 [APPLAUSE.] WE WILL NOW PRESENT THE COMMISSION'S TOP THREE
24 EAGLE AWARDS. THE BRONZE EAGLE AWARD IS PRESENTED TO THE
25 DEPARTMENT OF MENTAL HEALTH, WITH LOS ANGELES POLICE



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1 DEPARTMENT, FOR THEIR CASE ASSESSMENT MANAGEMENT PROGRAM,
2 C.A.M.P. [APPLAUSE.] THE SILVER EAGLE AWARD AND BEST INTRA-
3 AGENCY COOPERATION AWARD IS PRESENTED TO THE DEPARTMENT OF
4 CHILDREN AND FAMILY SERVICES, WITH PROBATION DEPARTMENT AND
5 SHERIFF'S DEPARTMENT, FOR THEIR MULTI-AGENCY RESPONSE TEAM,
6 M.A.R.T. [APPLAUSE.]

7

8 **SUP. BURKE:** THEY MAY HAVE KILLED THE PHOTOGRAPHER, BUT OTHER
9 THAN THAT. AND NOW THE GOLD EAGLE AWARD IS PRESENTED TO THE
10 DEPARTMENT OF REGISTRAR/RECORDER, COUNTY CLERK, FOR THEIR
11 E.R.A. PROPERTY DOCUMENT RECORDING SYSTEM. AND CONNY MCCORMACK
12 WOULD LIKE TO SAY A FEW WORDS. [APPLAUSE.] CONGRATULATIONS.
13 WELL YOU'RE GOING TO SAY A FEW WORDS, RIGHT? YES. RIGHT HERE.

14

15 **CONNY MCCORMACK:** THANK YOU, SO MUCH, SUPERVISORS, FOR THIS
16 RECOGNITION AND THE QUALITY AND PRODUCTIVITY COMMISSION. WE'RE
17 VERY EXCITED ABOUT WINNING THE GOLD TOP AWARD THIS YEAR FOR
18 OUR PROPERTY DOCUMENT RECORDING SYSTEM, WHICH WAS DESIGNED AND
19 BUILT BY OUR OWN STAFF, OUR OWN TECHNICAL AND OPERATIONS
20 STAFF. AND WE'RE JUST SO EXCITED THAT IT CAME IN NUMBER ONE
21 BECAUSE THE SYSTEM IS WORKING GREAT FOR THE PUBLIC OF LOS
22 ANGELES COUNTY, FOR ALL THEIR PROPERTY DOCUMENT RECORDINGS.
23 THANK YOU SO MUCH.

24



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1 **SUP. BURKE:** CONGRATULATIONS. AND I THINK THAT CONCLUDES THE
2 PRESENTATIONS. AND THE FOURTH DISTRICT IS UP FIRST.

3

4 **SUP. KNABE:** I THINK WE'RE GOING TO WAIT FOR MIKE TO COME BACK,
5 IS THAT CORRECT?

6

7 **SUP. BURKE:** FOR YOUR ADJOURNMENTS, SUPERVISOR KNABE, WE'RE
8 WAITING FOR HIM TO DO THE OTHER PRESENTATIONS.

9

10 **SUP. KNABE:** MADAME CHAIR, MEMBERS OF THE BOARD, I MOVE TODAY
11 WE ADJOURN IN MEMORY OF SUE BOURDON, A FORMER RESIDENT OF MANY
12 YEARS OF WESTCHESTER AND MARINA DEL REY. SHE PASSED AWAY
13 NOVEMBER 4TH. SHE WORKED-- SUE WORKED AS A LOS ANGELES COUNTY
14 DEPUTY DISTRICT ATTORNEY FOR ABOUT EIGHT YEARS RETIRING IN
15 1991. HER SURVIVING HUSBAND, ERIC, BOURDON, WAS THE ASSISTANT
16 DIRECTOR OF BEACHES AND HARBORS FROM 1978 TO 1992. SHE IS
17 SURVIVED BY HER HUSBAND, ERIC, THREE SONS, STUART, GLEN,
18 PHILLIP, AND THREE GRANDCHILDREN. ALSO THAT WE ADJOURN TODAY
19 IN MEMORY OF MATT FERRARA, ARMY LIEUTENANT FROM TORRANCE, WHO
20 WAS KILLED IN AN AMBUSH IN EASTERN AFGHANISTAN LAST FRIDAY. HE
21 WAS 24 YEARS OLD. HE WAS THE OLDEST OF FIVE SIBLINGS AND A
22 STANDOUT IN ACADEMICS AND ATHLETICS. HE WAS A 2001 SOUTH HIGH
23 SCHOOL GRADUATE. HE SCORED 1580 OUT OF 1600 ON THE S.A.T. AND
24 COULD HAVE ATTENDED ANY COLLEGE HE CHOSE, BUT HE CHOSE THE
25 UNITED STATES MILITARY ACADEMY AT WEST POINT WHERE HE



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1 GRADUATED 14TH IN HIS CLASS. MATT WAS ASSIGNED TO THE 173RD
2 AIRBORNE BRIGADE COMBAT TEAM. HE WAS ONE OF THE FIVE
3 SERVICEMEN FROM THE N.A.T.O.-LED INTERNATIONAL SECURITY
4 ASSISTANCE FORCE, AND THREE AFGHAN NATIONAL ARMY SOLDIERS
5 FATALLY WOUNDED ON FRIDAY. WE OWE MATT A DEBT OF GRATITUDE FOR
6 MAKING THE ULTIMATE SACRIFICE FOR HIS COUNTRY. HE'S SURVIVED
7 BY HIS PARENTS, MARIO AND LINDA, HIS BROTHERS MARCUS, ANDY,
8 DAMON AND HIS SISTER SIMONE. ALSO WE ADJOURN IN MEMORY OF
9 SYLVIA GAALSWYK, A LONG TIME MEMBER OF NEW LIFE COMMUNITY
10 CHURCH IN ARTESIA WHO PASSED AWAY RECENTLY. SHE IS SURVIVED BY
11 HER SISTER JUDY FOREMAN, A LONG TIME FAMILY FRIEND. ALSO WE
12 ADJOURN IN MEMORY OF LAWRENCE GALLAGHER, MEMBER OF THE BOARD
13 OF DIRECTORS FOR THE A.C.W.A. JOINT POWERS INSURANCE
14 AUTHORITY. PASSED AWAY RECENTLY, HE WAS 68 YEARS OLD. LARRY IS
15 SURVIVED BY LINDA, HIS LOVING WIFE OF 25 YEARS, HIS SISTER
16 ROSEMARY, SONS, DONALD DENNIS AND DENNY, HIS DAUGHTER HOLLY,
17 SIX GRANDCHILDREN AND NUMEROUS NIECES AND NEPHEWS. THAT WE
18 ADJOURN IN MEMORY OF LONG TIME PERSONAL FRIEND ED GATHMAN WHO
19 PASSED AWAY AT THE AGE OF 95 ON OCTOBER 31ST. DURING WORLD WAR
20 II HE SERVED IN THE ARMY IN FRANCE WITH THE 17TH BASE POST
21 OFFICE. HE WORKED AT THE POST OFFICE IN THE CITY OF ELGIN FROM
22 1940 TO 1973 WHERE HE RETIRED. IN 1974 HE MOVED TO CERRITOS
23 WITH HIS WIFE WILMA. HE WAS THE FOUNDING PRESIDENT OF THE
24 CERRITOS GADABOUTS. HE SERVED ON CITY AND STREET SAFETY
25 COMMITTEE. PAST PRESIDENT OF NUMEROUS ORGANIZATIONS AND A LONG



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1 TIME MEMBER OF NEW LIFE COMMUNITY CHURCH. HE IS SURVIVED BY
2 HIS TWO CHILDREN, JANET, BRUCE, AND TWO GRAND SONS. HE WILL BE
3 SORELY MISSED. ALSO WE ADJOURN IN MEMORY OF MARY HURLEY WHO
4 PASSED AWAY AT THE AGE OF 82. SHE WAS VERY ACTIVE IN THE
5 BELLFLOWER COMMUNITY CONSCIOUS ASSOCIATION, THE CALIFORNIA
6 FEDERATION OF CHAPARRAL POETS AND ENJOYED PAINTING, POETRY,
7 MUSIC, PHOTOGRAPHY. SHE IS SURVIVED BY HER HUSBAND WILTON
8 CHILDREN, CAROL AND CLAIRE, THREE GRANDCHILDREN AND ONE GREAT
9 GRANDDAUGHTER. ALSO THAT WE ADJOURN IN MEMORY OF SANDEE
10 ROMANO. SANDEE IS THE WIFE OF JOHN, WHO PASSED AWAY RECENTLY
11 AFTER A LONG BATTLE WITH M.S. HER LOVING HUSBAND, JOHN, WAS
12 ALWAYS AT HER SIDE UNTIL THE VERY END LOOKING AFTER HER EVERY
13 NEED. SANDEE IS SURVIVED BY HER HUSBAND JOHN AND WILL BE
14 DEEPLY MISSED BY ALL HER FAMILY AND FRIENDS. ALSO THAT WE
15 ADJOURN IN MEMORY OF ANOTHER GOOD FRIEND, MICHAEL RUBICK,
16 RETIRED LOS ANGELES COUNTY FIRE CAPTAIN, PASSED AWAY NOVEMBER
17 2ND VERY SUDDENLY. HE GRADUATED FROM JORDAN HIGH SCHOOL IN
18 LONG BEACH. HIS LOVE FOR FIRE FIGHTING ALWAYS ENABLED HIM TO
19 MENTOR MANY ASPIRING FIREFIGHTERS. MIKE RETIRED IN 2000 AFTER
20 33 1/2 YEARS OF SERVICE TO LOS ANGELES COUNTY. HE LOVED HIS
21 FAMILY, HIS GRANDKIDS AND ENJOYED PLAYING GOLF. HE'S SURVIVED
22 BY HIS WIFE OF 35 YEARS, BARBARA, FOUR CHILDREN, SCOTT,
23 DEBORAH, ROBIN AND TAMI, EIGHT GRANDCHILDREN AND MANY FAMILY
24 MEMBERS. MIKE WAS A GOOD FRIEND AND IT WAS A BIG SHOCK TO ALL
25 OF US. ALSO THAT WE ADJOURN IN MEMORY OF DAVID TALLICHET,



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1 RESTAURANT CREATOR AND WORLD WAR II PILOT, AFTER LOST A LONG
2 BATTLE WITH CANCER. HE WAS 84. HE WAS ONE OF THE FIRST
3 INNOVATORS OF THEME RESTAURANTS, INCLUDING THE REEF RESTAURANT
4 IN LONG BEACH. THAT WAS FOLLOWED BY THE PROUD BIRD AND THEN
5 PORTS O' CALL VILLAGE IN SAN PEDRO. AS AN AVIATOR AND FORMER
6 COMBAT PILOT HE FLEW WORLD WAR II AIRCRAFT UNTIL THE FINAL
7 MONTHS OF HIS LIFE. HE IS SURVIVED BY WIFE CAROL, DAUGHTER
8 CATHERINE, THREE SONS, WILLIAM, JOHN AND JAMES.

9

10 **SUP. BURKE:** SO ORDERED. SUPERVISOR ANTONOVICH IS HERE. AND
11 BEFORE WE GO FORWARD, MAYBE WE CAN LET HIM DO HIS
12 PRESENTATIONS. HE HAS TWO PRESENTATIONS.

13

14 **SUP. ANTONOVICH:** WELL TODAY IT'S A GREAT HONOR TO RECOGNIZE
15 ONE OF OUR GREAT PHOTOGRAPHERS WITHIN THE MEDIA. AND THIS IS A
16 PERSON WHO IS A PHOTOGRAPHER WITH ANTELOPE VALLEY PRESS, KELLY
17 LACEFIELD. AND THE EDITOR, DENNIS ANDERSON, IS HERE WITH HER.
18 WE APPRECIATE DENNIS'S FINE ATTENTION TO LOS ANGELES COUNTY
19 AND WHAT L.A. COUNTY DOES AND TO HOW THE ANTELOPE VALLEY IS A
20 VITAL LINK OF THIS. IN FACT, JUST ONE OR TWO WEEKS AGO, THE
21 CITY OF LANCASTER WAS RATED THE MOST BUSINESS-FRIENDLY, JOB
22 CREATING CITY OF ALL THE 88 CITIES FROM LOS ANGELES COUNTY.
23 RUNNER UPS WERE PALMDALE AND SANTA CLARITA. SO THEY HAVE A
24 NEWSPAPER THAT SUPPORTS CREATING JOBS AND IMPROVING THE
25 COMMUNITY. WELL, KELLY, AS I SAID, SHE HAD A WINNING PHOTO



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1 THAT RECEIVED FIRST PLACE HONORS FROM THE PRESTIGIOUS EDITOR &
2 PUBLISHER JOURNAL, AMERICA'S OLDEST JOURNAL TRACKING THIS
3 NEWSPAPER INDUSTRY. AND IF YOU LOOK UP THERE, YOU'LL SEE
4 SERGEANT ROBERT WHEATCROFT. HE MAY LOOK FAMILIAR TO YOU
5 BECAUSE THAT'S STEVE'S LITTLE BROTHER. HE'S HERE. OKAY. I
6 DIDN'T SEE YOU COMING. FINE, ROBERT. WE JUST SAW EACH OTHER
7 ABOUT A MONTH AGO AT THE GRADUATION AT THE ANTELOPE VALLEY,
8 THE ACADEMY IN ANTELOPE VALLEY'S GRADUATION. BOB IS THE DRILL
9 INSTRUCTOR AT AND ANTELOPE VALLEY SHERIFF ACADEMY. KELLY
10 RECEIVED THE FIRST PLACE CONTEST AWARD FOR HER IMAGE OF TWO
11 ANTELOPE VALLEY SHERIFF'S ACADEMY INSTRUCTORS DRILLING A
12 TRAINEE. HER PHOTO, PUBLISHED ON NOVEMBER 21ST, 2006 WITH A
13 STORY ABOUT THE NEW ACADEMY'S FIRST CLASS OF TRAINEES, WON THE
14 MAGAZINE'S CONTEST "FUTURE PHOTO CATEGORY FOR NEWSPAPERS OF
15 LESS THAN 25,000 CIRCULATION." KELLY HAS WORKED FOR THE
16 ANTELOPE VALLEY PRESS, THE VALLEY PRESS FOR MORE THAN TWO
17 YEARS, HIGHLAND HIGH ALUMNUS, SHE GRADUATED FROM BROOKS
18 INSTITUTE IN 2005. SHE SHOOTS NEWS STORIES, SPORTS PHOTOS
19 ALONG WITH THE REST OF THE FIVE-PERSON PHOTO STAFF. THE EDITOR
20 AND PUBLISHER AWARD IS THE 27TH THIS YEAR FOR THE VALLEY PRESS
21 NEWS STAFF. IN JULY, THE NATIONAL NEWSPAPER ASSOCIATION
22 ANNOUNCED THE VALLEY PRESS EARNED 22 AWARDS IN THE 2007 BETTER
23 NEWSPAPER CONTEST, INCLUDING GENERAL EXCELLENCE CATEGORY. OUT
24 OF MORE THAN 2,200 ENTRIES FROM MORE THAN 143 NEWSPAPERS, THE
25 VALLEY PRESS WON SIX FIRST PLACE AWARDS, INCLUDING ONE FOR THE



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1 VALLEY LIFE SECTION AND OTHERS FOR REPORTING ON BUSINESS,
2 EDUCATION, HEALTH, SPORTS STORIES AND FILM CRITICISM. NOW LET
3 ME JUST TELL YOU. THEIR SECRET IS, THEY REPORT COMMUNITY NEWS.
4 VERY IMPORTANT. WHAT'S INTERESTING, L.A. TIMES HAS ABOUT 25
5 BUREAUS AROUND THE WORLD, BUT NOT ONE IN THE ANTELOPE VALLEY.
6 THE ANTELOPE VALLEY'S SUCCESS IS BECAUSE THEY HAVE A STRONG
7 PUBLIC PRIVATE PARTNERSHIPS AND WE WANT TO RECOGNIZE KELLY AND
8 GIVE HER THIS PROCLAMATION FOR HER FIRST PLACE AWARD AND WISH
9 HER CONTINUED MORE YEARS OF PHOTO OPPORTUNITIES IN THIS
10 COUNTY. [APPLAUSE.]

11

12 **SUP. KNABE:** STEVE, YOU'RE ABSOLUTELY WRONG. YOUR BROTHER'S
13 BETTER LOOKING THAN YOU.

14

15 **KELLY LACEFIELD:** I JUST WANT TO SAY THANK YOU. THIS IS A GREAT
16 HONOR TO RECEIVE THIS AWARD FROM MICHAEL. THANK YOU.

17

18 **SUP. ANTONOVICH:** DENNIS ANDERSON, EDITOR OF THE VALLEY PRESS.

19

20 **DENNIS ANDERSON:** I JUST WANT TO ADDRESS THE 11 MILLION
21 CITIZENS OF THE COUNTY OF LOS ANGELES BRIEFLY. THAT'S TO SAY,
22 WE APPRECIATE THAT THIS IS ACTUALLY A VERY CONSEQUENTIAL AND A
23 FINE AWARD. WE THINK ABOUT THE SUPERVISOR'S 2 MILLION
24 CONSTITUENTS AND THE 300,000 CITIZENS THAT HE REPRESENTS VERY
25 EFFECTIVELY UP IN OUR COMMUNITIES. AND TO SAY A FEW WORDS



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1 ABOUT KELLY, WHICH IS SHE WAS VERY RELUCTANT TO SAY ANY WORDS
2 ABOUT HERSELF. SIMPLY SHE IS MUCH MORE COMFORTABLE ON THE
3 OTHER SIDE OF THE CAMERA THAN SHE IS HAVING PICTURES TAKEN OF
4 HER. BUT TO THAT END, ON ANY GIVEN DAY, LIKE THE COUNTY
5 PHOTOGRAPHER HERE WHO IS TAKING PICTURES OF PEOPLE WHO ARE
6 BEING HONORED, KELLY WILL TAKE MANY, MANY PICTURES LIKE THAT.
7 BUT SHE ALSO WILL BE ON THE FRONTLINES WHEN THE FIRES ARE
8 BLAZING AND RECORDING THE EFFORTS OF OUR COUNTY AND CITY
9 VALIANT FIREFIGHTERS. AND WHEN THERE'S GUNFIRE, SHE GOES IN
10 THAT DIRECTION. IT'S A JOB THAT REQUIRES SOME PHYSICAL COURAGE
11 AND ALSO GREAT JUDGMENT TO MAKE CHOICES DAY AFTER DAY OF WHAT
12 MAKES A WINNING PHOTO THAT RECOVERS SOME OF THE TRUTH OF THE
13 LIVES OF PEOPLE LIVING IN OUR TIME. SO WE UNDERSTAND WHEN
14 PEOPLE ARE GRUMPY ABOUT THE MEDIA. BUT ULTIMATELY THE MEDIA IS
15 SOMEONE LIKE KELLY, WHO ACTUALLY IS A PRETTY NICE PERSON AND A
16 GREAT PROFESSIONAL. AND SERGEANT WHEATCROFT IS THE GOOD
17 LOOKING WHEATCROFT, I WAS TOLD. [LAUGHTER.]

18

19 **SUP. ANTONOVICH:** DO YOU WANT TO SAY SOMETHING, BOB?

20

21 **BOB WHEATCROFT:** JUST LIKE TO SAY THANK YOU FOR HONORING TODAY,
22 SUPERVISOR MIKE ANTONOVICH AND THE REST OF YOU. THANK YOU VERY
23 MUCH FOR HAVING ME. THIS IS AN HONOR AND A PRIVILEGE. AND,
24 KELLY, GREAT PICTURE. YOU ACTUALLY ALMOST MADE ME LOOK
25 HANDSOME. SO THANK YOU. [LAUGHTER.] [APPLAUSE.]



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1

2 **SUP. ANTONOVICH:** NOW WE HAVE A LITTLE 8 WEEK OLD SHIH TZU
3 NAMED JAZZ, WITH A PINK RIBBON. ANYWAY, SHE'S LOOKING FOR A
4 HOME. AND ANYBODY THAT WOULD LIKE TO ADOPT HER, YOU CAN CALL
5 562-728-4644 OR ANYBODY IN THE AUDIENCE. JUST A LITTLE
6 BUTTERBALL. WHAT DO YOU THINK, BILL? YOU THINK DARLENE WOULD
7 LIKE HER? SHE'S SO CUTE. LITTLE SHIH TZU. THANK YOU.

8

9 **SUP. BURKE:** SUPERVISOR KNABE.

10

11 **SUP. KNABE:** I HELD ITEM 52. I DID MY ADJOURNMENTS. BUT I HELD
12 ITEM 52 B. THE QUESTION I HAVE, I KNOW SUPERVISOR BURKE IS A
13 MEMBER OF S.C.A.G. BUT IF THERE'S ANY OVERLAP ON THE REGIONAL
14 PLANNING SIDE OF THIS, WHETHER IT CONFLICTS WITH ANY OF OUR
15 EFFORTS, WHETHER IT'S IN COMPETITION WITH ANY OF OUR GRANTS,
16 WHY S.C.A.G. AND WHY NOT PUBLIC WORKS OR REGIONAL PLANNING OR
17 ANY OF THE OTHER REGIONAL AGENCIES? THAT'S THE QUESTION I
18 HAVE. IS THAT GOING TO CONFLICT WITH ANYTHING WE'RE DOING?

19

20 **SUP. BURKE:** LET ME SEE IF I CAN FIND SOMEONE TO GIVE THE
21 ANSWER TO THAT.

22

23 **SUP. KNABE:** S.C.A.G. HAS A TENDENCY TO REQUEST GRANTS THAT
24 CONFLICTS WITH ALL THE OTHER REGIONAL PLANNING AGENCIES.

25



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1 **SUP. BURKE:** I GATHER THIS IS ONLY FOR THE METROPOLITAN
2 PLANNING AGENCY, BUT LET'S SEE IF WE GET SOMEONE TO RESPOND.

3

4 **SUP. KNABE:** I'LL JUST WAIT, THEN. THAT'S THE ONLY THING I
5 HAVE. SO WE'LL JUST WAIT UNTIL WE GET AN ANSWER.

6

7 **SUP. BURKE:** JUST ONE MOMENT.

8

9 **SUP. KNABE:** OKAY.

10

11 **SUP. BURKE:** I'M BEING TOLD IT'S BECAUSE THEY'RE THE DESIGNATED
12 METROPOLITAN PLANNING AUTHORITY AND THAT'S THEIR ROLE, THAT'S
13 THE REASON.

14

15 **SUP. KNABE:** THEY ARE THE DESIGNATED PLANNING AUTHORITY?

16

17 **SUP. BURKE:** MM-HMM, BY THE STATE.

18

19 **SUP. KNABE:** NOT THE ANSWER I WAS LOOKING FOR, BUT I'LL LET IT
20 GO AT THAT. WE'LL LET IT GO.

21

22 **SUP. BURKE:** YOU'RE OKAY WITH IT?

23

24 **SUP. KNABE:** NO, BUT WE'LL LET IT GO.

25



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1 **SUP. BURKE:** ALL RIGHT. MOLINA MOVES, ANTONOVICH SECONDS;
2 WITHOUT OBJECTION, SO ORDERED. ARE THERE ANY OTHER ITEMS YOU
3 WANT TO CALL? WHY DON'T WE CALL UP THE FOUR-VOTE ITEMS?

4

5 **CLERK SACHI HAMAI:** THE FOUR-VOTE ITEMS WERE 23, 24, 40 AND 41.

6

7 **SUP. BURKE:** MOVED BY ANTONOVICH, SECONDED BY KNABE, WITHOUT
8 OBJECTION, SO ORDERED. SUPERVISOR KNABE, IF YOU DON'T HAVE ANY
9 OTHER ITEMS-- SUPERVISOR ANTONOVICH, DO YOU WANT TO DO YOUR
10 ADJOURNMENTS?

11

12 **SUP. ANTONOVICH:** YES. LET ME FIRST THAT WE MOVE IN MEMORY OF A
13 VERY GOOD FRIEND, ONE OF OUR COUNTY EMPLOYEES WHO PASSED AWAY
14 OVER THE WEEKEND AND THAT'S GERALD CAUZA, WHO WAS THE CONTRACT
15 MONITOR SUPERVISOR FOR PARKING SERVICES AND WITH THE SERVICE
16 DIVISION FOR 23 YEARS, AND ALSO A MARINE CORPS VETERAN. HE WAS
17 ALWAYS THERE IN THE BASEMENT, OR DRIVING AROUND IN THAT LITTLE
18 CART CHECKING WITH A SMILE. AND WE SAW HIM ON FRIDAY, HE WAS
19 THERE. A SMILE. A GREAT MAN. GREAT COUNTY EMPLOYEE. GREAT WORK
20 ETHIC. GREAT HUMAN BEING.

21

22 **SUP. KNABE:** I'D LIKE TO JOIN IN THAT. IT WAS JUST A SHOCK TO
23 FIND THAT OUT TODAY.

24



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1 **SUP. ANTONOVICH:** AND MOVE IN MEMORY OF GERALD. ALSO RAE
2 SCHWARTZ. SHE PASSED AWAY ON NOVEMBER 10TH AT 101 YEARS OF
3 AGE. SHE HAD BEEN HONORED BY PRESIDENT BUSH AND GOVERNOR
4 SCHWARZENEGGER WHEN SHE HAD CELEBRATED HER 100TH BIRTHDAY LAST
5 YEAR. SHE HAD WORKED WITH HER HUSBAND MORTON, IN HIS MANY
6 BUSINESS VENTURES, DURING THE 65 YEARS THEY WERE MARRIED. SHE
7 IS SURVIVED BY HER TWO SONS, FRED AND WILLIAM SANDS, FOUR
8 GRANDCHILDREN, SIX GREAT GRANDCHILDREN AND HER DEVOTED
9 CAREGIVER, THELMA GUERRERO. WILLIAM "BUDD" BARRETT WHO WAS
10 INVOLVED WITH THE INCORPORATION OF THE CITY OF SANTA CLARITA.
11 HE HAD BEEN A SUCCESSFUL SALESMAN IN SALES WITH THE LATTER
12 PART OF HIS CAREER AS BROKER/OWNER OF CENTURY 21 BARRETT
13 REALTORS IN NEWHALL AND HE HAD BEEN ACTIVE WITH ROTARY CLUB
14 AND HENRY MAYO MEMORIAL HOSPITAL. HE LEAVES HIS WIFE GLORIA
15 AND HIS THREE CHILDREN, BILL, PAT AND ROBIN. PASTOR RICHARD
16 SCHINNERER, WHO WAS A LUTHERAN PASTOR, RETIRED, WHO HAD SERVED
17 CHURCHES IN CALIFORNIA, ARIZONA AND PASSED AWAY RECENTLY IN
18 CLAREMONT, CALIFORNIA. CAROLYN MAE SLADE WHO SPENT MOST OF HER
19 LIFE IN THE ANTELOPE AND SAN FERNANDO VALLEYS, IN REAL ESTATE,
20 PASSED AWAY. GEORGE WILLIAM BAUER WITH WHO HAD VOLUNTEERED FOR
21 THE SHERIFF'S DEPARTMENT, HAD WORKED FOR GENERAL MOTORS AND
22 HAD WORKED ALSO AS A STUNT MAN. THOSE ARE THE ONES I MOVE THAT
23 WE ADJOURN IN MEMORY OF.
24
25 **SUP. BURKE:** SO ORDERED.



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1

2 **SUP. ANTONOVICH:** I DON'T HAVE ANY OTHER ITEMS.

3

4 **SUP. BURKE:** SUPERVISOR MOLINA?

5

6 **SUP. MOLINA:** I DON'T HAVE ANY ADJOURNMENTS, BUT I'D LIKE TO
7 CALL UP ITEM 20, I THINK IT'S ONE OF THE ITEMS THAT I HELD
8 THAT WAS ON THE CONSENT AGENDA.

9

10 **SUP. BURKE:** FIFTY?

11

12 **SUP. MOLINA:** TWENTY.

13

14 **SUP. BURKE:** OH, 20, OKAY.

15

16 **SUP. MOLINA:** IT'S THE PHYSICIANS SPECIALTY AGREEMENT. IT'S
17 DEPARTMENT OF HEALTH SERVICES.

18

19 **SUP. BURKE:** ONE MEMBER OF THE PUBLIC HAS ASKED TO SPEAK. AND I
20 BELIEVE THAT YOU'RE HOLDING AN ITEM, ALSO. COULD YOU SPEAK ON
21 THAT ITEM, AS WELL? WHICH ITEM WAS THIS? ON 19, AS WELL?

22

23 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS,
24 DR. GENEVIEVE CLAVREUL. ON ITEM 20, I JUST WONDERED IF IT'S
25 THE SAME GROUP THAT WE HAVE BEEN USING UP TO NOW, THE MENTAL



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1 CARE PHYSICIAN SPECIALTY MEDICAL SERVICES, THAT WERE THE SAME
2 GROUP THAT WAS INVOLVED WITH THE INCIDENT IN THE E.R. AT KING-
3 DREW BEFORE IT WAS CLOSED? IS THAT THE SAME GROUP?

4

5 **SUP. BURKE:** I'M SURE IF YOU MAKE THAT REQUEST, THEY'LL RESPOND
6 TO THAT.

7

8 **DR. GENEVIEVE CLAVREUL:** ANYWAY, ON ITEM 19, I AM VERY
9 SURPRISED BECAUSE IT IS A TOTALLY DIFFERENT AMOUNT OF MONEY
10 THAN IN THE SUPPORT DOCUMENT ON WHAT'S IDENTIFIED HERE. ON
11 ORIGINAL DOCUMENT, WE ARE TALKING ABOUT 13,500,000, AND THE
12 WORDING IS NOT VERY CLEAR. THEY SAID A MAXIMUM COST OF
13 13,500,000, AND THEN IT HAS FOR A TOTAL COST OF 18 MILLION. SO
14 WHY THE DIFFERENCE? AND ON THE AMBULATORY CARE SERVICES ON A
15 MONTH-TO-MONTH BASIS BEGINNING DECEMBER 1ST, THAT WOULD BE THE
16 COST OF 56,000 PER MONTH TO A TOTAL OF 665,000 ANNUALLY.
17 THAT'S NOT WHAT COME UP. BECAUSE IF YOU DIVIDE 13.5 MILLION BY
18 THREE, WITH THREE YEARS IT MAKES IT 4.5 MILLION A YEAR. SO
19 THERE'S SOMETHING WRONG IN THE CALCULATION. AND I THINK THAT'S
20 OF GREAT CONCERN BECAUSE THAT'S A HUGE DIFFERENCE BETWEEN
21 665,000 AND 4.5 MILLION. THAT'S A HUGE DIFFERENCE. SO I THINK
22 IT WOULD BE VERY IMPORTANT. AND ALSO LAST WEEK, I HAD
23 REQUESTED TO FIND OUT THE EXACT POSITION OF MRS. EPPS. I SENT
24 A REQUEST FOR INFORMATION AS WELL AS HER SALARY. I HAVE NOT
25 RECEIVED ANY RESPONSE. I WOULD LIKE TO KNOW.



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1

2 **SUP. BURKE:** I'M SURE YOU'LL GET THAT INFORMATION. SO THERE WAS
3 A MOTION TO CONTINUE ITEM 19. WITHOUT OBJECTION, ITEM 19 IS
4 CONTINUED FOR HOW LONG?

5

6 **CLERK SACHI HAMAI:** ONE WEEK.

7

8 **SUP. MOLINA:** I HAVE QUESTIONS ON ITEM 20. ANY OF THE
9 DEPARTMENT OF HEALTH SERVICES, TOO.

10

11 **SUP. BURKE:** DO WE HAVE DR. CHERNOF? REPRESENTING THE
12 DEPARTMENT, PLEASE.

13

14 **SUP. MOLINA:** DR. CHERNOF ON THIS ITEM HERE, YOU ARE BASICALLY
15 ASKING US FOR AUTHORITY TO ENTER INTO CONTRACTS WITH REGARD TO
16 SPECIALTY PHYSICIANS. AND WHAT I'M CONCERNED ABOUT, SOME OF
17 THESE ARE FOR PHYSICIANS AT MARTIN LUTHER KING AS WELL AS
18 HARBOR, AS I UNDERSTAND. BUT MY CONCERN IS THAT WE'VE ASKED
19 SOME QUESTIONS WITH REGARD TO THE REVIEW OF PERSONNEL RECORDS.
20 AND THE DEPARTMENT HAS BEEN SORT OF SILENT ON IT, SAYING ALL
21 THEY'RE GOING TO DO IS CHECK THE STATE RECORDS AND SEE IF
22 THERE'S ANY MALPRACTICE OR ANYTHING OF THAT SORT. WHY WOULD WE
23 NOT CHECK TO SEE IF IN FACT THEY'VE HAD ANY MALPRACTICE ISSUES
24 BEFORE IN THE PAST?

25



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1 **DR. BRUCE CHERNOF:** SUPERVISOR, I HAVE CONFIRMED WITH OUR
2 SENIOR MEDICAL DIRECTOR THAT BEYOND JUST THE CRITERIA LAID OUT
3 IN THIS DOCUMENT, FOR ANY NEW PHYSICIANS THAT ARE BROUGHT ON
4 AS A RESULT OF THESE AGREEMENTS TO FILL ANY SPECIFIC SERVICE
5 NEEDS, WE WILL, IF THEY WERE PREVIOUS COUNTY PHYSICIANS, WE
6 WILL BE REVIEWING THEIR PERSONNEL FILES.

7

8 **SUP. MOLINA:** SO DO YOU HAVE PERSONAL EVALUATIONS FOR THESE
9 DOCS?

10

11 **DR. BRUCE CHERNOF:** SUPERVISOR, THIS MOTION CONTAINS TWO
12 COMPONENTS. ONE IS TO RENEW A SERIES OF AGREEMENTS WITH
13 PHYSICIANS WHO HAVE BEEN PROVIDING CARE OVER THE LAST YEAR.

14

15 **SUP. MOLINA:** I KNOW. AND DID YOU DO EVALUATIONS OF THOSE DOCS?

16

17 **DR. BRUCE CHERNOF:** THOSE PROVIDERS WERE EVALUATED AT THE TIME
18 A YEAR AGO WHEN THEY WERE BROUGHT ON AS CONTRACTORS.

19

20 **SUP. MOLINA:** AND THEY HAVE NOT HAD ANY INCIDENTS AT ALL?

21

22 **DR. BRUCE CHERNOF:** SUPERVISOR, IF YOU ARE ASKING WILL THEIR
23 FILES BE RE-REVIEWED WHEN THEIR CONTRACTS ARE EXTENDED, THE
24 ANSWER IS YES; THAT WILL BE PART OF THE RE-REVIEW.

25



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1 **SUP. MOLINA:** OUR OFFICE HAS BEEN ASKING THIS QUESTION AND THEY
2 SAID ALL THEY WILL DO IS CHECK THE STATE RECORDS.

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR, WHAT I'M TELLING YOU TODAY THAT
5 AS PART OF THE RENEWAL OF THESE CONTRACTS, THEIR PERFORMANCE
6 OVER THE LAST YEAR WILL ALSO BE EVALUATED.

7

8 **SUP. MOLINA:** WHY CAN'T THEY TELL MY STAFF THAT WHEN THEY ASK
9 THEM?

10

11 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'LL WORK HARDER TO GET CLEAR
12 ANSWERS WHEN YOU ASK QUESTIONS THE FIRST TIME. I THINK IT'S A
13 VERY REASONABLE QUESTION.

14

15 **SUP MOLINA:** I THINK IT'S REASONABLE, AS WELL, BECAUSE WE HAVE
16 HAD SOME PROBLEMS IN THE PAST AND WE KEEP ASKING THESE SAME
17 QUESTIONS ABOUT IT. I DON'T THINK IT'S A HARD ONE. SO WHY
18 DON'T I CONTINUE THIS FOR A WEEK AND THEN YOU CAN INFORM US
19 THAT YOU HAVE IT. BECAUSE THAT SECTION THAT YOU HAVE ON THERE
20 ON THE CONTRACT IS SILENT ON THE ISSUE OF COUNTY PERSONNEL
21 RECORDS, AS I UNDERSTAND.

22

23 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'LL BE GLAD TO INCLUDE THAT.

24

25 **SUP. KNABE:** I HAVE A COUPLE QUESTIONS, TOO, MADAME CHAIR.



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1

2 **SUP. BURKE:** YES, SUPERVISOR KNABE.

3

4 **SUP. KNABE:** DO WE HAVE WRITTEN PROTOCOLS IN PLACE FOR THIS
5 REVIEW PROCESS?

6

7 **DR. BRUCE CHERNOF:** SUPERVISOR, THE BOARD LETTER OUTLINES HOW
8 WE WOULD BRING ON INDIVIDUALS. THAT IS THE PROTOCOL THAT'S IN
9 PLACE. WE'LL BE GLAD TO ADD TO IT. AND WE OBVIOUSLY EVALUATE
10 ALL OF OUR CONTRACTORS' PERFORMANCE, BUT WE WILL BE GLAD TO
11 OUTLINE THAT PIECE IN MORE DETAIL AS SUPERVISOR MOLINA HAS
12 REQUESTED.

13

14 **SUP. KNABE:** WHO IS RESPONSIBLE FOR DOING THAT? THE HOSPITAL,
15 HEALTH SERVICES, HUMAN RESOURCES, C.E.O.?

16

17 **DR. BRUCE CHERNOF:** THE HOSPITAL NEEDS TO MAKE THE REQUEST FOR
18 THE INDIVIDUAL PHYSICIANS THAT THEY NEED. THEY HAVE PERSONAL
19 INFORMATION ON SITE FROM THE PERFORMANCE OF CARE. AND OUR
20 HUMAN RESOURCES DEPARTMENT, WHICH IS CENTRALIZED, HELPS IN THE
21 EVALUATION OF THOSE REQUESTS.

22

23 **SUP. KNABE:** SO THE EVALUATION IS ONE DOCKET OF TIME. THESE
24 CONTRACT ENTITIES COULD CHANGE.

25



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1 **DR. BRUCE CHERNOF:** THAT'S EXACTLY RIGHT, SUPERVISOR.

2

3 **SUP. KNABE:** WE CHECK FOR WHETHER THEY WERE A PART OF THE
4 M.L.K. PROCESS AND EVERYTHING IS VETTED, RIGHT?

5

6 **DR. BRUCE CHERNOF:** THIS IS ONE PROVIDER AT A TIME, SUPERVISOR.
7 THESE ARE INDIVIDUAL PHYSICIAN CONTRACTS.

8

9 **SUP. MOLINA:** I HAVE A CONCERN WITH THAT.

10

11 **SUP. BURKE:** WAIT A MINUTE. THESE ARE INDIVIDUAL-- FOR EACH
12 DOCTOR, OR IS IT UNDER THE ORGANIZATION, THE COMPANY?

13

14 **DR. BRUCE CHERNOF:** SUPERVISOR, THIS CONTRACT IS FOR INDIVIDUAL
15 PHYSICIANS WHO ARE SIGNING PERSONAL SERVICES AGREEMENTS. THESE
16 ARE FOR INDIVIDUAL DOCTORS. AND WE HAVE THESE AT ALL OF OUR
17 HOSPITALS. WE SIGN INDIVIDUAL PERSONAL SERVICES AGREEMENTS TO
18 PROVIDE UNIQUE SETS OF SERVICES WHERE IT'S A CRITICAL VACANCY
19 THAT WE CAN'T FILL ANY OTHER WAY. THESE WERE A UNIQUE SET OF
20 PERSONAL SERVICES AGREEMENTS THAT YOUR BOARD PUT INTO PLACE
21 ROUGHLY A YEAR AGO BECAUSE OF METROCARE. SOME OF THESE WERE
22 PHYSICIANS WHO LEFT COUNTY SERVICE THAT WENT INTO PRIVATE
23 PRACTICE. THOSE PHYSICIANS WERE PREVIOUSLY BARRED FROM BEING
24 ABLE TO DO WORK FOR THE COUNTY BECAUSE YOU HAVE TO BE GONE FOR
25 A YEAR. YOUR BOARD MADE A FINDING THAT FOR A SMALL SUBSET OF



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1 PHYSICIANS, WE NEEDED TO BE ABLE TO CONTINUE TO ACCESS THEM TO
2 PROVIDE SERVICE WITHOUT A BREAK IN SERVICE FOR INDIVIDUALS. SO
3 THESE ARE JUST LIKE ALL THE PERSONAL SERVICES AGREEMENTS THAT
4 WE HAVE IN THE DEPARTMENT FOR INDIVIDUAL PHYSICIANS WE'VE HAD
5 FOR A LONG PERIOD OF TIME, BUT WE DON'T HAVE THE SAME
6 DELEGATED AUTHORITY BECAUSE THESE CONTRACTS WERE BROUGHT UP IN
7 A VERY UNIQUE CIRCUMSTANCE. THAT'S WHY WE'RE COMING BACK.

8

9 **SUP. BURKE:** THIS IS NOT THE CONTRACT FOR THE GROUP THAT RAN
10 THE EMERGENCY ROOM?

11

12 **DR. BRUCE CHERNOF:** NO, SUPERVISOR, IT'S NOT.

13

14 **SUP. BURKE:** THIS IS A SEPARATE THING.

15

16 **DR. BRUCE CHERNOF:** THESE ARE FOR INDIVIDUALS TO PROVIDE
17 SERVICES.

18

19 **SUP. MOLINA:** BUT I THINK IT'S THE SAME ISSUE, AND THAT IS
20 EVALUATIONS. AND YOU KNOW, DR. CHERNOF, YOU'RE ANSWERING THE
21 QUESTIONS VERY WELL. BUT WHEN MY STAFF ASKED THESE QUESTIONS,
22 THEY WERE NOT AS CLEAR AS YOU WERE, PARTICULARLY ABOUT
23 PROTOCOLS AND PROCEDURES. SO I HOPE YOU ARE CORRECT. AND IF
24 YOU ARE, YOU'VE GOT TO INFORM YOUR STAFF SO THEY CAN INFORM US
25 WHEN WE ASK THE QUESTIONS.



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1

2 **SUP. BURKE:** YOU WANT TO CONTINUE THIS FOR ONE WEEK. IS THERE
3 ANY PROBLEM WITH CONTINUING IT ONE WEEK?

4

5 **DR. BRUCE CHERNOF:** THAT WILL BE FINE, SUPERVISOR.

6

7 **SUP. BURKE:** WITHOUT OBJECTION, ONE WEEK.

8

9 **SUP. KNABE:** AND THEN YOU WILL GET US ANSWERS ON THE PROTOCOLS
10 AND PROCEDURES?

11

12 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

13

14 **SUP. MOLINA:** ALL RIGHT. I THINK THE OTHER ITEMS THAT I'M
15 INTERESTED IN ARE--

16

17 **SUP. BURKE:** DO WE ASK DR. CHERNOF TO STAY?

18

19 **SUP. MOLINA:** YEAH, BECAUSE THEY'RE ALL HEALTH ITEMS.

20

21 **SUP. BURKE:** DR. CHERNOF, DO YOU WANT TO STAY?

22

23 **SUP. MOLINA:** ITEM 50.

24

25 **SUP. BURKE:** ITEM 50?



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1

2 **SUP. MOLINA:** WHICH IS THE L.A. COUNTY- U.S.C. PSYCH PROGRAM. I
3 DON'T KNOW THAT IT'S JUST DR. CHERNOF. I'M NOT SURE IF IT'S
4 MARV SOUTHARD, AS WELL.

5

6 **SUP. BURKE:** I'LL CALL THEM UP FIRST? KATHLEEN AUSTRIA AND
7 KAREN MORRIS? S.E.I.U. 721. STATE YOUR NAME.

8

9 **KAREN MORRIS:** KAREN MORRIS, RESEARCH AND POLICY ASSOCIATE FOR
10 S.E.I.U. 721. HONORABLE BOARD MEMBERS, AS YOU KNOW, S.E.I.U.
11 721 HAS WORKED HARD TO BRING ADDITIONAL RESOURCES INTO THE
12 COUNTY TO CARE FOR THE MEDICALLY UNDERSERVED AND
13 DISENFRANCHISED. WE WORKED HARD TO GET MEASURE "B" ON THE
14 BALLOT AND PASSED AND THE SAME IS TRUE FOR PROP 63, THE MENTAL
15 HEALTH SERVICES ACT. AS A STAFF UNION REPRESENTING THE
16 MAJORITY OF THE FRONTLINE HEALTH AND MENTAL HEALTH WORKFORCE,
17 WE ARE GRAVELY CONCERNED ABOUT SAFETY NET SERVICES FOR THE
18 MOST DISENFRANCHISED OF THE MEDICALLY UNDERSERVED, THOSE
19 CHALLENGED BY EPISODIC AND SERIOUS MENTAL ILLNESSES. WE
20 STRONGLY BELIEVE THAT THE U.C.C. CONTRACT BEFORE YOU, WITH
21 U.S.C. CARE MEDICAL GROUP, CONSTITUTES A \$4 MILLION LEAP OF
22 FAITH, A LEAP OF FAITH THAT THIS DEFICIT-RIDDEN COUNTY CAN ILL
23 AFFORD. OVER THE PAST 2 1/2 YEARS, THE COUNTY HAS ENDORSED
24 THEIR URGENT CARE CONCEPT AS AN IMPORTANT PIECE OF THE
25 ALTERNATIVE SERVICES, CRISIS SERVICES PLAN, YET THE



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1 PSYCHIATRIC URGENT CARE CONCEPT HAS YET TO BE PROVEN AND MAY
2 ALSO LACK PUBLIC AND SCIENTIFIC SUPPORT. AS A CASE IN POINT,
3 D.M.H. CORRESPONDENCE TO THE HEALTH DEPUTIES OF JUNE 25TH,
4 2007 INDICATES THAT OVER THE PAST 2 1/2 YEARS, D.M.H. HAS
5 IMPLEMENTED A MULTITUDE OF SERVICES AND PROGRAMS TO RELIEVE
6 P.S. OVERCROWDING, MAKING IT DIFFICULT TO SORT OUT THE IMPACT
7 OF INDIVIDUAL INITIATIVES ON PSYCHIATRIC EMERGENCY SERVICE
8 UTILIZATION. DATA AS RECENT AS NOVEMBER 2ND OF THIS YEAR DOES
9 NOT APPEAR TO WARRANT STAFFING. THE STAFFING EXPENSE OF YET
10 ANOTHER U.C.C. IN FISCAL YEAR '06/'07, FOR EXAMPLE, ALL YOUR
11 URGENT CARE SERVICES SERVED FEWER THAN FOUR PATIENTS A DAY.
12 AND WHEN AUGUSTUS HAWKINS HAD BOTH AN URGENT CARE CENTER AND A
13 PSYCHIATRIC EMERGENCY ROOM ON SITE, IT ON AVERAGE SERVED ONLY
14 FOUR PATIENTS DAILY. DESPITE THAT U.C.C.'S ABILITY FOR AT
15 LEAST PART OF THE PERIOD TO WRITE 5150 HOLDS. THE PROPOSED
16 U.C.C. WOULD BE COLLOCATED BUT ADMINISTRATIVELY INDEPENDENT OF
17 L.A.C./U.S.C. THIS BIFURCATION OF SERVICES PRESENTS SERIOUS
18 OPERATIONAL ISSUES SPECIFICALLY WITH REGARD TO THE PORTABILITY
19 OF MEDICAL RECORDS, LABORATORY REQUESTS, MEDICATION MANAGEMENT
20 AND THE LIKE. AS STAKEHOLDERS AND ADVOCATES FOR THE MENTALLY
21 ILL, S.E.I.U. 721 SEEKS A STABLE SAFETY NET AND VIABLE
22 SOLUTIONS TO PSYCHIATRIC OVERCROWDING AND FEELS STRONGLY THAT
23 THE MAJORITY OF PATIENTS IN THE PSYCHIATRIC ROOM ARE IN NEED
24 OF EMERGENCY CARE. GIVEN THE HIGH PREVALENCE OF COEXISTING
25 MENTAL HEALTH AND SUBSTANCE ABUSE DISORDERS, THE PREVALENCE OF



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1 LONG NEGLECTED COMPLEX CHRONIC HEALTH CONDITIONS. FURTHERMORE,
2 OUR MEMBERS INDICATE THAT U.C.C.S ARE NOT SET UP TO PROVIDE
3 AMPLE TIME TO STABILIZE PATIENTS IN CRISIS OR TO ESTABLISH A
4 DIFFERENTIAL DIAGNOSIS FOR THE PATIENT WHOSE PSYCHIATRIC
5 SYMPTOMS MAY BE MORE ACTUALLY PHYSICAL IN NATURE. RATHER THAN
6 ANOTHER UNPROVEN URGENT CARE CENTER, S.E.I.U. 721 AND OUR
7 MEMBERS SEEK INCREASE IN PATIENT BEDS TO REDUCE THE BOTTLENECK
8 OF PATIENTS IN THE PSYCH E.R., ADEQUATE STAFF TO MAN THOSE
9 BEDS AND THE NEW BEDS ALREADY SLATED FOR USE SO THAT PATIENTS
10 DISCHARGED FROM THE INPATIENT SETTING HAVE AN APPROPRIATE
11 PLACE TO GO. WE QUESTION THE TIMING AND THE SOLE SOURCING OF
12 THIS CONTRACT, AND WE ARE CONFIDENT IF THE COUNTY OF LOS
13 ANGELES CAN ENTERTAIN SPENDING \$4 MILLION TO FUND A U.C.C., IT
14 CAN CERTAINLY LEVERAGE THEIR RESOURCES TO LOOK INTO PATIENT
15 FLOW WITHIN THE PSYCH E.R.S BEFORE ATTEMPTING TO ESTABLISH AN
16 UNPROVEN, QUICK FIX SOLUTION. THERE ARE STILL TOO MANY
17 UNANSWERED QUESTIONS THAT THE PUBLIC HAS A RIGHT TO KNOW.

18
19 **SUP. BURKE:** WOULD YOU TRY TO WIND UP? ARE YOU FINISHED?

20
21 **KATHLEEN AUSTRIA:** MY NAME IS KATHLEEN AUSTRIA. I'M THE
22 TREASURER OF S.E.I.U. 721 AND CHAIR OF HEALTH POLICY, MENTAL
23 HEALTH POLICY AND PUBLIC HEALTH. S.E.I.U. 721 BELIEVES IT IS
24 TIME TO REVIEW THE EFFECTIVENESS OF THE PSYCH URGENT CARE
25 CENTERS IN THE CONTEXT OF THE WHOLE MENTAL HEALTH SYSTEM,



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1 INCLUDING THE PROPOSAL TO SHUT DOWN THE D.H.S. PSYCH E.R.S.
2 OUR MEMBERS REPORT THAT THE U.C.C.S ARE NOT WORKING AS
3 PLANNED, SEEING JUST A FEW PATIENTS A DAY. IT IS NOT RELIEVING
4 THE PATIENTS WHO MUST STAY IN THE PSYCH E.R. 24 OR MORE HOURS
5 BECAUSE THERE'S NOT ENOUGH INPATIENT AND STEPDOWN SPECIAL
6 TREATMENT UNIT BEDS OR RESIDENTIAL BEDS FOR DIFFICULT-TO-PLACE
7 PATIENTS. LENGTH OF STAY IN THE E.R. HAS NOT DECREASED BECAUSE
8 PATIENTS NEEDING BEDS HAVE NOT DECREASED. WE PROPOSE THAT
9 L.A.C./U.S.C. NEEDS TO OPEN A SPECIAL TREATMENT PROGRAM UNIT
10 LIKE SUNNY SIDE AT HARBOR. THIS WOULD INCREASE PATIENT FLOW
11 AND MAXIMIZE-- INCREASE PATIENT FLOW AND REDUCE THE DENIED
12 DAYS. WE WANT TO MAXIMIZE THE SPACE AT HAWKINS. THERE ARE
13 CLOSED UNITS THERE. AND I THINK ALL OLIVE VIEW MAY HAVE CLOSED
14 BEDS, AS WELL. IT'S TIME TO ADDRESS THE MENTAL HEALTH SYSTEM
15 IN LOS ANGELES COUNTY AS A WHOLE NOT PIECEMEAL AS BEFORE YOU
16 TODAY. IT IS TIME TO GET THE PATIENTS OUT OF JAIL AND INTO
17 TREATMENT FACILITIES. IT IS TIME TO HOLD D.M.H., D.H.S., AND
18 THE CONTRACTORS ACCOUNTABLE TO WORK TOGETHER TO TREAT THE
19 PATIENTS TOGETHER IN A HUMANE WAY. WE WANT AN ESTABLISHMENT OF
20 A JOINT OVERSIGHT COMMITTEE TO REVIEW OUTCOMES OF SERVICES,
21 INCLUDING CONTRACTS. THANK YOU.

22
23 **SUP. BURKE:** THANK YOU VERY MUCH.



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1 **DR. MARV SOUTHARD:** SUPERVISOR BURKE, MEMBERS OF THE BOARD, THE
2 U.C.C. THAT IS BEING PRESENTED TODAY IS A PART OF A MUCH
3 LARGER PLAN THAT YOUR BOARD APPROVED FOR ALTERNATE CRISIS
4 SERVICES THAT INCLUDES MANY COMPONENTS: I.M.D., STEPDOWN
5 PROGRAMS, CRISIS RESIDENTIAL PROGRAMS, A VARIETY OF THINGS.
6 THIS, HOWEVER, IS A CENTERPIECE FUNDED THROUGH MENTAL HEALTH
7 SERVICES ACT THAT ALLOWS US TO DIVERT SOME OF THE FLOW FROM
8 THE COMMUNITY FOR PEOPLE IN CRISIS OUT OF EMERGENCY ROOMS,
9 WHICH MAY NOT, FOR PSYCHIATRIC PATIENTS, BE THE BEST PLACE FOR
10 THEM TO BE SEEN AND CALMED. OVERALL, THE CONCEPT HAS WORKED
11 VERY WELL. THIS IS THE FIFTH OF FOUR URGENT CARE CENTERS THAT
12 WE ARE DEVELOPING. AND EACH OF THE DIRECTLY OPERATED U.C.C.S,
13 THE ONE AT HAWKINS AND AT OLIVE VIEW, HAVE PARTICULAR SITING
14 ISSUES INVOLVED. FOR EXAMPLE, OLIVE VIEW DOESN'T YET HAVE A
15 SITE ON CAMPUS. IT OPERATES FROM SAN FERNANDO MENTAL HEALTH,
16 FOR THE MOST PART. SO THERE ARE ISSUES THAT WILL, OVER TIME,
17 BE IMPROVED ABOUT THEIR EFFICIENCY. BUT BASICALLY WE BELIEVE
18 AND THE DEPARTMENT OF HEALTH SERVICES ALSO BELIEVES THAT THE
19 PROGRAMS HAVE WORKED VERY WELL AT GETTING PEOPLE WHO OTHERWISE
20 WOULD HAVE BEEN IN THE EMERGENCY ROOMS FOR LONG PERIODS OF
21 TIME OUT. I'D LIKE ALSO TO HAVE DR. CARLOS PATU FROM U.S.C.
22 DESCRIBE A LITTLE BIT ABOUT THE UNIQUE ASPECTS OF THIS
23 PARTICULAR URGENT CARE AS WE HOPE TO DESIGN IT.
24



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1 **CARLOS PATU:** THANK YOU, DR. SOUTHARD. SUPERVISORS, IT'S A
2 PLEASURE TO BE HERE. U.S.C. IS COMMITTED TO WORK WITH --

3

4 **SUP. BURKE:** STATE YOUR NAME.

5

6 **DR. CARLOS PATU:** DR. CARLOS PATU, I'M THE CHAIR OF PSYCHIATRY
7 AT THE UNIVERSITY OF CALIFORNIA.

8

9 **SUP. ANTONOVICH:** HOW DO WE RATE TODAY? [LAUGHTER.]

10

11 **CARLOS PATU:** I'M GOING TO STAY OUT OF THAT ONE. [LAUGHTER.]
12 BUT BASICALLY IT HAS BEEN A PLEASURE TO WORK WITH THE
13 DEPARTMENT OF MENTAL HEALTH AND THE DEPARTMENT OF HEALTH
14 SERVICE TO CONCEPTUALIZE AN EXTENSION OF THE MODELS THEY HAVE
15 BEEN WORKING ON IN TERMS OF URGENT CARE CENTERS. AND ONE OF
16 THE THINGS THAT HAS BEEN CRITICAL TO THE DESIGN OF THIS ONE IS
17 THAT IT BE AS OPTIMALLY INTEGRATED INTO THE DELIVERY OF
18 EMERGENCY CARE AND AMBULATORY CARE WITHIN THE MEDICAL CENTER
19 AS WELL AS FAR STRONGER LINKAGES WITH THE REST OF COMMUNITY OF
20 SERVICES. THIS IS REALLY CRITICAL AND REPRESENTS THE
21 INTEGRATION OF CARE ACROSS LEVELS. THE PHYSICIANS INVOLVED IN
22 THIS SERVICE WILL ACTUALLY BE OUR FACULTY THAT WORK THE
23 EMERGENCY SERVICES, THE INPATIENT SERVICES, THE AMBULATORY
24 SERVICES AND WILL PROVIDE FOR FAR CLOSER INTEGRATION. THERE
25 IS-- WE CONSIDER THIS A MODEL PROGRAM WHERE WE WILL BE WORKING



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1 ON DEFINING WAYS TO EVER IMPROVE IN THE WAY WE DELIVER CARE,
2 AND THE BEST WAY TO MEASURE OUR EFFECT. SO ONE OF THE CRITICAL
3 ELEMENTS IS THAT PATIENTS, CLIENTS ARRIVING FOR CARE WHO MAY
4 NEED EMERGENCY LEVEL OF CARE WILL ACTUALLY GET THAT CARE. AND
5 SO THE PATIENT WILL INITIALLY BE OBSERVED VERY QUICKLY, FULLY
6 ASSESSED AS TO ACUITY AT THE EMERGENCY ROOM, BUT THEN MOVED
7 OUT OF THAT SETTING TO A MORE APPROPRIATE SETTING AS QUICKLY
8 AS POSSIBLE. AND THIS WILL ALLOW FOR THE BEST LEVEL OF CARE
9 FOR THE PATIENT'S NEEDS. AND WE BELIEVE VERY STRONGLY THAT
10 THIS IS A GOOD INFRASTRUCTURE AND ONE THAT WE WOULD HOPE WE
11 CAN DEVELOP FURTHER IN COLLABORATION WITH BOTH DEPARTMENTS.

12

13 **SUP. BURKE:** SUPERVISOR MOLINA, DO YOU HAVE QUESTIONS?

14

15 **SUP. MOLINA:** THANK YOU. MADAME CHAIR AND MEMBERS, I THINK THAT
16 NORMALLY I WOULD OPPOSE ANY CONTRACTING OUT OF COUNTY
17 SERVICES, BUT IN THIS INSTANCE, I THINK IT SERVES A GOOD
18 PURPOSE. THIS IS A VERY UNIQUE SERVICE, AS WAS SAID BY THE
19 DOCTOR AND BY MARV SOUTHARD, AS WELL. AND I APPRECIATE THE
20 ISSUES THAT THE UNION HAS RAISED. I THINK IT BROUGHT A LOT OF
21 INFORMATION TO US. I DON'T THINK ALL THE U.C.C.S ARE WORKING
22 AS EFFECTIVELY AS THEY COULD. BUT THIS ONE IS GOING TO BE VERY
23 UNIQUE. IT WILL BE ON SITE WITHIN L.A. COUNTY U.S.C. SO IT IS
24 GOING TO PROVIDE A VERY UNIQUE SET OF SERVICES. AND IT'S
25 REALLY BEEN A PROBLEM THAT WE HAVE BEEN TRYING TO ADDRESS FOR



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1 A NUMBER OF YEARS, THE OVERCROWDING OF OUR PSYCH WARD AND OF
2 COURSE MANY PEOPLE THAT GO UNATTENDED. AND SO THIS IS GOING TO
3 PROVIDE AN OPPORTUNITY TO MOVE THOSE PEOPLE OUT, AS YOU SAID,
4 OUT OF THE EMERGENCY ROOM INTO A UNIQUE SET OF SERVICES WITH
5 PEOPLE THAT ARE HOPEFULLY GOING TO BE THERE AND PROPERLY
6 STAFFED. THERE IS NO DOUBT THAT THERE ARE OTHER ISSUES THAT WE
7 NEED TO WORK ON WITH REGARD TO OUR PSYCH SERVICES,
8 PARTICULARLY TO START ADDRESSING THE NUMBER OF VACANCIES THAT
9 WE HAVE WITHIN THE DEPARTMENT OF MENTAL HEALTH, WITH OUR
10 PSYCHIATRISTS AND OTHERS. THIS IS REALLY LEADING TO WHY THE
11 OTHER ARE NOT AS EFFECTIVE. SO WE NEED TO DO SOME WORK IN THAT
12 AREA. BUT IF THERE'S EVER BEEN A NEED TO CONTRACT SOMETHING
13 OUT WHERE THEY CAN GET THE KIND OF QUALITY CARE THAT WE NEED,
14 THIS IS PROBABLY ONE OF THOSE UNIQUE SERVICES THAT WE NEED TO
15 PROVIDE. SO I APPRECIATE THAT THE UNION HAS BROUGHT FORTH SOME
16 ISSUES. I THINK WE NEED TO CONTINUE TO WORK ON THE OTHER
17 U.C.C.S. BUT IN THIS INSTANCE, I THINK WE HAVE A REALLY-- AN
18 EFFECTIVE INTEGRATION, AS WAS SAID, OF THE SERVICES THAT NEED
19 TO BE PROVIDED OUT THERE AND PROVIDE QUALITY CARE TO MANY OF
20 THESE PATIENTS THAT ARE SHOWING UP AND SEPARATE THEM FROM OUR
21 REGULAR EMERGENCY ROOMS AND OUR PSYCH ROOMS AND GET THE
22 SERVICES THAT THEY NEED. AND SO IT REALLY IS BEGGING TO HAVE
23 THIS KIND OF PROGRAM IN PLACE. AND IT ISN'T SOMETHING THAT
24 JUST POPPED UP. IT'S BEEN IN NEGOTIATIONS, IN AN EFFORT FOR
25 WHAT, ALMOST A YEAR AND A HALF, IF NOT TWO. WE'VE BEEN LOOKING



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1 AT IT. I THINK THERE'S A REAL CRISIS IN OUR PSYCH E.R., I
2 MEAN, EVENTUALLY WHERE SOMEONE MIGHT GET HURT IF WE DON'T GET
3 TO WORK ON PROVIDING THESE KINDS OF SERVICES. AND I KNOW THAT
4 WE NEED TO CONTINUE TO HAVE BETTER COLLABORATION BETWEEN THE
5 DEPARTMENT OF MENTAL HEALTH SERVICES AND OUR DEPARTMENT OF
6 HEALTH SERVICES, BUT THIS IS A BIG STEP IN THAT DIRECTION. AND
7 SO I APPRECIATE THAT IT'S BEING DONE. AND SO I SUPPORT THIS
8 PROGRAM. I MOVE IT.

9

10 **SUP. BURKE:** MOVED BY MOLINA, SECONDED BY ANTONOVICH; WITHOUT
11 OBJECTION, SO ORDERED. ARE YOU CALLING UP THE NEXT ITEM, 51?

12

13 **SUP. MOLINA:** THAT'S IT FOR ME.

14

15 **SUP. BURKE:** I HAVE JUST TWO ADJOURNMENTS. THE FIRST IS FOR THE
16 HONORABLE AUGUSTUS F. HAWKINS AND I SEE THAT HIS SERVICES WILL
17 BE IN FRIDAY IN WASHINGTON D.C. BUT HE WAS THE FIRST AFRICAN-
18 AMERICAN FROM CALIFORNIA TO BE ELECTED TO CONGRESS. HE PASSED
19 AWAY NOVEMBER 10TH OF NATURAL CAUSES AT THE AGE OF 100. A
20 LONG-TIME DEMOCRAT WHO REPRESENTED SOUTH LOS ANGELES FIRST IN
21 THE STATE LEGISLATURE AND THEN IN CONGRESS FOR MORE THAN HALF
22 A CENTURY. HE ALSO HELPED TO FORM THE CONGRESSIONAL BLACK
23 CAUCUS IN 1971. HE WAS REALLY KNOWN FOR A COMMITMENT TO FULL
24 EMPLOYMENT, THE IDEA THAT WE ELIMINATE UNEMPLOYMENT THAT HE
25 FELT WAS SO MUCH A PART OF THE PROBLEMS THAT WERE EXPERIENCED



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1 IN HIS DISTRICT. AND HE WORKED LONG AND HARD FOR THOSE ISSUES.
2 BUT I HAVE TO SAY THAT THE LAST TIME I RECALL SOMETHING THAT
3 HE WAS MOVING FOR WAS HE WAS IN THIS BOARD ROOM URGING THE
4 CREATION OF THE DEPARTMENT OF HUMAN RESOURCES. SO HE NEVER,
5 EVEN AFTER HE RETIRED AND HE WAS WELL UP IN HIS 90S, HE WAS
6 STILL TRYING TO PUSH FOR THE THINGS THAT HE FELT THAT WERE
7 IMPORTANT, AND THAT WAS AN EMPHASIS ON EMPLOYMENT
8 OPPORTUNITIES. HE RETIRED FROM OFFICE IN 1990 AT THE AGE OF
9 83. AND HE LEAVES TO CHERISH HIS MEMORY HIS STEPDAUGHTERS
10 BARBARA AND BRENDA AND A STEPSON MICHAEL. ALL MEMBERS.

11

12 **SUP. ANTONOVICH:** HE WAS MY CONGRESSMAN WHEN I WAS A BOY.

13

14 **SUP. BURKE:** ALL MEMBERS. SECONDLY, I'D LIKE TO MOVE TO ADJOURN
15 IN MEMORY OF DONDA WEST. AND SHE WAS THE MOTHER OF THE RAP
16 ARTIST, KANYE WEST, WHO RECENTLY PASSED AWAY ON NOVEMBER 10TH
17 AT THE AGE OF 58. SHE WAS CHIEF EXECUTIVE OF WEST BRANDS AND
18 THE CHAIRWOMAN OF THE KANYE WEST FOUNDATION, AN EDUCATIONAL
19 NONPROFIT THAT WORKS TO DECREASE DROPOUT RATES AND IMPROVE
20 LITERACY. SHE ALSO WORKED IN CHICAGO'S HIGHER EDUCATION SYSTEM
21 FOR OVER 31 YEARS BEFORE LEAVING IN 2004 TO MANAGE HER SON'S
22 CAREER. SHE LEAVES TO CHERISH HER MEMORY HER SON, KANYE WEST,
23 ALONG WITH A HOST OF FAMILY AND FRIENDS. I THINK THAT THE ONLY
24 ITEM THAT'S LEFT IS WHAT, IS THAT 51.

25



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1 **CLERK SACHI HAMAI:** 51 AND 52 A.

2

3 **SUP. BURKE:** OKAY. WHILE THEY'RE COMING UP, DID SOMEONE HOLD 52
4 B?

5

6 **SUP. MOLINA:** WE ALREADY DID THAT.

7

8 **SUP. BURKE:** WE DID THAT, OKAY.

9

10 **SUP. MOLINA:** WE JUST HAVE 52 A.

11

12 **SUP. BURKE:** 51 AND 52 A. COULD WE HAVE A REPORT ON 52 A? AND
13 WHILE THEY'RE COMING UP, I HAVE A MOTION TO READ IN. EXISTING
14 STATE LAW REQUIRES A SUBSTANTIAL AND COSTLY SEISMIC
15 RETROFITTING TO HOSPITALS BY 2013. RECENTLY THE STATE ENACTED
16 SENATE BILL 306 (DUCHENY) WHICH WOULD ALLOW HOSPITAL OWNERS OF
17 FACILITIES THAT ARE ESSENTIAL PROVIDERS IN UNDERSERVED
18 COMMUNITIES AND THAT LACK THE FINANCIAL CAPACITY TO MEET THIS
19 2013 DEADLINE, TO APPLY FOR AN EXTENSION UNTIL 2020. HOWEVER
20 IN LIEU OF MEETING THE ORIGINAL DEADLINE, THE LEGISLATURE
21 WOULD REQUIRE THE COUNTY TO INSTEAD REPLACE THOSE BUILDINGS BY
22 JANUARY 2020. IN LIGHT OF THIS NEW OPTION, THE COUNTY SHOULD
23 CAREFULLY ANALYZE THE FINANCIAL IMPACT OF S.B. 306 AND BEGIN
24 ADEQUATE PREPARATION FOR FUTURE RETROFITTING AND/OR NEW
25 CONSTRUCTION AS DEEMED APPROPRIATE BY THE CHIEF EXECUTIVE



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1 OFFICER. I THEREFORE MOVE THAT THE BOARD DIRECT THE C.E.O.,
2 WORKING IN CONCERT WITH DIRECTOR OF D.H.S., TO IMMEDIATELY
3 ANALYZE SENATE BILL 306 RELATING TO HEALTH FACILITIES AND
4 SEISMIC SAFETY, CONDUCT A COST COMPARISON BETWEEN MEETING THE
5 2013 DEADLINE AND DEFERRAL TO 2020 AND TO REPORT THE FINDINGS
6 AT A SET DATE ON DECEMBER 4TH, 2007. IT'S A REPORT BACK.
7 SECONDED BY ANTONOVICH. WITHOUT OBJECTION.

8

9 **C.E.O. FUJIOKA:** IF I COULD JUST OPEN UP REAL QUICKLY. WE HAVE
10 DR. CHERNOF HERE AND BRUCE MARGOLIN TO SPEAK TO OUR EFFORTS
11 RELATED TO THIS CURRENT HEALTH REFORM ISSUE. I WANTED TO
12 PREFACE THE COMMENT BY SAYING OUR OVERARCHING GOAL ON THIS
13 INITIATIVE IS TO FIND-- WELL, IS TO STATE THE COUNTY'S STRONG
14 SUPPORT TO MOVE HEALTH REFORM FORWARD. WE FEEL IT HAS BENEFITS
15 NOT ONLY TO OUR HEALTH SYSTEM BUT MOST IMPORTANTLY THE
16 RESIDENTS OF L.A. COUNTY. WE HAVE DR. CHERNOF IS GOING TO
17 PROVIDE SOME COMMENTS AND ALSO BURT. BUT I WANTED YOU TO KNOW
18 THAT OUR PRINCIPAL FOCUS IS TO MOVE HEALTH REFORM FORWARD. DR.
19 CHERNOF?

20

21 **DR. BRUCE CHERNOF:** SUPERVISORS, IN CONCERT WITH MR. FUJIOKA'S
22 STAFF, BURT MARGOLIN, AND MY TEAM, WE HAVE BEEN ACTIVELY
23 ENGAGED, OVER THE PAST SEVERAL MONTHS, BUT PARTICULARLY OVER
24 THE LAST FEW WEEKS, AS HEALTH REFORM HAS BECOME A MUCH MORE
25 ACTIVE TOPIC OF DISCUSSION DURING THE SPECIAL SESSION. WE ARE



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1 100 PERCENT BEHIND HEALTHCARE REFORM. WE NEED TO SEE
2 HEALTHCARE REFORM SUCCEED. IT IS IMPORTANT FOR THE FUTURE OF
3 LOS ANGELES COUNTY. IT IS THE RIGHT THING TO DO FOR THE
4 CITIZENS OF LOS ANGELES COUNTY. AND ULTIMATELY IT IS THE RIGHT
5 THING TO DO FOR THE DEPARTMENT OF HEALTH SERVICES, EVEN IF
6 THAT MEANS WE'RE SMALLER, DIFFERENT, WHATEVER THE CASE MAY BE.
7 PROVIDING HEALTH INSURANCE TO THE UNINSURED IS EXTREMELY
8 IMPORTANT. SO OUR PRIMARY GOAL, MY TEAM ALONG WITH MR.
9 MARGOLIN, AND THE C.E.O. STAFF HAS BEEN TO WORK WITH BOTH THE
10 LEGISLATIVE PROPOSALS AND THE GOVERNOR'S PROPOSAL TO TRY TO
11 BRING FOLKS TOGETHER, FRANKLY, AS A MAJOR PARTICIPANT IN THE
12 CALIFORNIA ASSOCIATION OF PUBLIC HOSPITALS AND AS AN IMPORTANT
13 MEMBER OF C.S.A.C., BILL'S BEEN ON CALLS OVER THE WEEKEND AND
14 OVER THE WEEK, MYSELF AS WELL, LOOKING AT WAYS OF MAKING SURE
15 THAT PEOPLE DON'T STOP OR THAT ORGANIZATIONS DON'T STOP THE
16 ULTIMATE KEY GOAL OF GOOD HEALTHCARE REFORM. WE ARE ALSO
17 LOOKING AT THE KEY ELEMENTS OF HEALTHCARE REFORM. I HAVE A
18 FIDUCIARY RESPONSIBILITY TO YOUR BOARD TO MAKE SURE THAT WE
19 LAY THE BEST AND MOST REASONABLE GROUNDWORK POSSIBLE BUT NOT
20 GROUNDWORK THAT GETS IN THE WAY OF THE OUTCOMES THAT WE ALL
21 WANT AND EXPECT, THE LARGER GOALS. MAYBE I'LL TURN IT OVER TO
22 BURT TO TALK ABOUT SOME OF THE SPECIFICS

23
24 **BURT MARGOLIN:** SURE. SUPERVISORS THE PACE OF NEGOTIATIONS IN
25 HEALTHCARE REFORM HAS ACCELERATED DRAMATICALLY OVER THE LAST



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1 SEVERAL DAYS. THIS HAS BEEN SORT OF A ROLLER COASTER PROCESS,
2 UP AND DOWN DURING THE SPECIAL SESSION. BUT WHEN THE SPEAKER
3 UNVEILED HIS COUNTERPROPOSAL TO THE GOVERNOR'S PLAN ABOUT A
4 WEEK OR SO AGO, HIS COUNTERPROPOSAL IN WHICH HE LOWERED THE
5 EMPLOYER FEE AND HE MADE OTHER ADJUSTMENTS, INCLUDING THE
6 INSERTION OF AN INDIVIDUAL MANDATE TO SOME OF THE OTHER ITEMS
7 THE GOVERNOR WAS CONCERNED ABOUT INTO HIS PLAN, IT SERVED AS A
8 CATALYST FOR A WHOLE NEW ROUND OF NEGOTIATIONS THAT HAVE BEEN
9 PROCEEDING AT A VERY, VERY BRISK PACE. THE SCHEDULE IS ALSO
10 FAIRLY DAUNTING. THERE'S AN ASSEMBLY HEALTH COMMITTEE HEARING
11 TOMORROW WHERE A NUMBER OF BILLS WILL BE CONSIDERED. BUT THE
12 EXPECTATION IS THAT THE SPEAKER'S BILL WILL MOVE FORWARD. THE
13 ASSEMBLY HAS SCHEDULED A NOVEMBER 26TH FLOOR SESSION RIGHT
14 AFTER THANKSGIVING TO DEAL WITH HEALTHCARE REFORM. AND IF
15 THEY'RE GOING TO DEAL WITH IT THIS YEAR, THE SENATE NEEDS TO
16 ACT WITHIN A MATTER OF DAYS. THEY'RE PLANNING TO TRY TO FINISH
17 THIS ALL WITHIN A MATTER OF DAYS, WITHIN THE MONTH OF
18 NOVEMBER. L.A. COUNTY HAS FOCUSED ON THREE BROAD ISSUES IN OUR
19 EFFORT TO HELP MOVE THIS NEGOTIATION FORWARD. WE'VE BEEN
20 CONCERNED ABOUT THE RATES OUR HOSPITALS WILL BE PAID UNDER
21 HEALTHCARE REFORM. WE'VE BEEN CONCERNED ABOUT THE WAY IN WHICH
22 WE RETAIN PATIENTS DURING A TRANSITION PERIOD IN HEALTHCARE
23 REFORM. AND WE'VE BEEN CONCERNED ABOUT THE GOVERNOR'S DESIRE
24 TO TAKE \$1 BILLION AWAY FROM COUNTIES AS A WAY OF FUNDING
25 HEALTHCARE REFORM. ALL OF THESE ISSUES ARE MANAGEABLE, BUT WE



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1 HAVE TO BE ATTENTIVE TO THE DETAILS TO MAKE SURE THAT LOS
2 ANGELES COUNTY SYSTEM IS APPROPRIATELY ADDRESSED DURING THIS
3 REFORM. TODAY AS WE SPEAK, DAN WALL IS IN OAKLAND MEETING WITH
4 C.S.A.C. LEADERSHIP ON THE \$1 BILLION TAKE-AWAY ISSUE,
5 COMMONLY REFERRED TO AS THE COUNTY SHARE OF COSTS FOR HAVING
6 C.S.A.C. NEGOTIATIONS HOW TO DEAL WITH BIG COUNTY, SMALL
7 COUNTY ISSUES. DAN IS REPRESENTING US THERE. CAROL MEYER AND
8 ALAN WICKER FROM DR. CHERNOF'S OPERATION ARE ALSO IN
9 SACRAMENTO TODAY MEETING WITH THE GOVERNOR'S OFFICE AND
10 MEETING WITH THE CALIFORNIA HOSPITAL ASSOCIATION ON RATE
11 ISSUES AND THE ISSUE OF WHETHER OR NOT WE CAN RETAIN PATIENTS
12 IN OUR SYSTEM THROUGH THE SO-CALLED LOCAL COVERAGE OPTION.
13 THEY'RE HELPING TO NEGOTIATE THOSE ISSUES OUT. SO OUR PEOPLE
14 ARE ENGAGED IN THE NEGOTIATIONS. WE'VE GOT A VERY TIGHT
15 TIMELINE TO GET THIS WORK DONE IN. AND AS HAS BEEN PREVIOUSLY
16 MENTIONED, WE'RE DOING ALL WE CAN TO FACILITATE THE PASSAGE OF
17 HISTORIC REFORM LAW THIS MONTH.

18

19 **SUP. BURKE:** ARE THERE QUESTIONS?

20

21 **SUP. MOLINA:** I JUST WANT TO SAY THAT I THINK WE HAVE TO BE
22 CAUTIOUS AS WE MOVE FORWARD. I APPRECIATE THE C.A.O. SAYING
23 THAT WE'RE GOING TO MOVE IN A DIRECTION THAT'S POSITIVE AS
24 WELL AS DR. CHERNOF, AFFIRMING THAT AND TRYING TO BE
25 SUPPORTIVE OF HEALTHCARE REFORM. I THINK AT THE END OF THE DAY



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1 IF WE LOOK AT THE BIG PICTURE, THAT IS THE BEST THING TO DO,
2 IS TO GET THE LEGISLATURE ENGAGED IN A DISCUSSION OF HOW TO
3 PROVIDE HEALTHCARE COVERAGE FOR EVERY CALIFORNIAN. THAT SHOULD
4 BE THE GOAL. AND AS WE SORT OUT ALL THESE DETAILS, I JUST
5 THINK WE ALL HAVE TO BE CAUTIOUS WITH C.S.A.C. I MEAN WE ALL
6 KNOW, BURT, YOU WERE A LEGISLATOR THERE, AND L.A. COUNTY IS A
7 HUGE COUNTY WITH PROBABLY THE MOST UNIQUE SET OF SERVICES
8 ANYWHERE IN THE STATE. AND SO CONSEQUENTLY, IT PLAYS A VERY
9 DIFFERENT ROLE THAN SOME OF THE OTHER COUNTIES. AND SO I THINK
10 WE HAVE TO MAKE SURE THAT WE'RE COMMUNICATING EFFECTIVELY TO
11 OUR LEGISLATORS THAT WHAT OUR INTENT AND OUR INTEREST IS.
12 THERE'S NO DOUBT THAT THERE ARE CHALLENGES THAT ARE BEFORE US.
13 BUT I'M VERY CONCERNED BECAUSE I THINK SOMETIMES C.S.A.C. WILL
14 GET SO INVOLVED IN SOME OF THE DETAILS THAT ARE VERY, VERY
15 SIGNIFICANT TO A SMALLER COUNTY AND SHOULD BE SIGNIFICANT TO
16 US, AS WELL, BUT MAY NOT FOCUS ON THE LARGER PICTURE OF WHAT
17 WE NEED TO DO. AND I THINK THAT THIS IS ONE WHERE WE NEED TO
18 MAKE SURE THAT WE ARE COMMUNICATING EFFECTIVELY BECAUSE IN
19 MANY INSTANCES C.S.A.C. WILL COMMUNICATE ON OUR BEHALF, AS WE
20 KNOW. AND WE HAVE TO MAKE SURE THAT WE ARE IN DIRECT CONTACT,
21 PARTICULARLY WITH OUR DELEGATION. AND THAT THEY KNOW WELL
22 C.S.A.C. MAY TAKE ONE POSITION, IT MAY NOT BE THE POSITION
23 THAT WE HAVE. SO WE NEED TO BE CLEAR. I APPRECIATE THE EFFORTS
24 OF YOU MOVING WITH C.S.A.C. AND WORKING ON THAT BECAUSE IT'S
25 GOOD TO BE UNITED. BUT AT THE SAME TIME, C.S.A.C. REPRESENTS



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1 SO MANY COUNTIES. AND SO MANY OF THEM ARE SO MUCH SMALLER THAN
2 MANY OF OUR CITIES AS FAR AS POPULATION, AND DON'T HAVE THE
3 KIND OF LEVEL OF SERVICES THAT WE DO. SO I DO HOPE THAT THAT
4 IS BEING COMMUNICATED. I'M A LITTLE BIT CONCERNED. WE'RE
5 FORTUNATE THAT THE SPEAKER AND THE PRO TEM ARE WILLING TO GET
6 INVOLVED AND TO PROVIDE THE LEADERSHIP ON THIS. SO WE NEED TO
7 FIND EVERY SINGLE WAY TO MAKE SURE THAT WE ARE BEING AS
8 SUPPORTIVE AS POSSIBLE. AND THEN WORK WITH THEM ON DETAILS. I
9 THINK WE NEED TO KNOW THAT AND WE NEED, YOU KNOW-- WE DON'T
10 WANT TO BE HURT AS MUCH AS ANYONE ELSE DOES, BUT AT THE SAME
11 TIME NOT ENOUGH TO HOPEFULLY SLOW DOWN THE KIND OF PROGRESS
12 THAT THEY'VE BEEN MAKING BECAUSE I THINK WITHOUT THIS STATE
13 CHALLENGING AND TRYING TO BRING HEALTHCARE, WE ARE IN A LOT OF
14 TROUBLE. WE ARE SEEING IT WITH ALL OF THE PRIVATES EVERY
15 SINGLE DAY. AND I THINK WE HAVE TO BE VERY, VERY CAREFUL. I
16 MEAN IT'S EVENTUALLY GOING TO AFFECT ALL OF US. SO UNTIL WE
17 CAN GET AND PROVIDE QUALITY HEALTHCARE FOR MOST CALIFORNIANS,
18 ALL OF US ARE IN JEOPARDY OF BEING JEOPARDIZED AS FAR AS
19 ACCESS TO HEALTHCARE. SO IT'S IMPORTANT THAT WE HAVE A STRONG
20 MESSAGE, THAT IT'S CLEAR THAT L.A. COUNTY IS LOOKING AT THIS,
21 ANALYZING IT. WHERE C.S.A.C. MAY BE GOING IN ONE DIRECTION,
22 BUT THESE ARE OUR CONCERNS ON THIS LEVEL AND WE HAVE TO BE
23 CLEAR ABOUT THAT AND BE SUPPORTIVE MORE IMPORTANTLY.

24

25 **SUP. BURKE:** YES, SUPERVISOR ANTONOVICH?



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1

2 **SUP. ANTONOVICH:** IS THIS THE PROPOSAL WHICH WAS GOING TO BE
3 FUNDED BY A \$2 TAX ON CIGARETTES

4

5 **DR. BRUCE CHERNOF:** THE GOVERNOR HASN'T SETTLED, THE SPEAKER
6 HASN'T SETTLED FINALLY ON THE FUNDING PACKAGE. BUT YES,
7 HEALTHCARE REFORM PROPOSAL COULD BE-- IT'S ON THE TABLE NOW
8 FROM THE SPEAKER-- COULD BE FUNDED THROUGH A BALLOT MEASURE
9 THAT WILL INCREASE THE TOBACCO TAX. THAT IS AN OPTION ON THE
10 TABLE.

11

12 **SUP. MOLINA:** BUT IT IS NOT TIED TO IT AS YET.

13

14 **DR. BRUCE CHERNOF:** AS YET, IT NOT TIED.

15

16 **SUP. ANTONOVICH:** BUT THAT IS ONE OF THE OPTIONS ON THE TABLE?

17

18 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

19

20 **SUP. ANTONOVICH:** AND THAT WOULD THEN BRING A PACK OF
21 CIGARETTES CLOSE TO \$6 A PACKAGE, RIGHT?

22

23 **SUP. MOLINA:** FIVE SOMETHING. AND THE STATISTICS ARE THAT THE
24 HIGHER THE TAX, THE LOWER THE CONSUMPTION. WHO WOULD MAKE UP
25 THE DIFFERENCE IN THOSE COSTS? MY CONCERN IS, THEY'RE GOING TO



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1 TAKE IT FROM THE COUNTIES BECAUSE YOU'VE ALREADY BROKEN THE
2 BACK OF THE CONSUMERS IN ABILITY TO PAY FOR THAT HIGH OF A
3 TAX. SO THE COUNTY IS GOING TO BE LOSING THOSE RESOURCES. WHEN
4 THE STATE TRIES TO BALANCE THEIR BUDGET, JUST AS THE STATE IS
5 BALANCING THE BUDGET BY TAKING REVENUES THAT WERE JUST PASSED
6 BY THE TAXPAYERS FOR ROAD IMPROVEMENTS TO BALANCE THE GENERAL
7 FUND BECAUSE OF THEIR DEFICIT. SO THERE'S NO GUARANTEE THAT
8 THEIR FUNDING FORMULA WOULD NOT END UP BITING THE COUNTIES AND
9 THE STATES IN THE TUSH.

10

11 **DR. BRUCE CHERNOF:** THAT'S WHY THESE NEGOTIATIONS ARE SO
12 INTENSE, BECAUSE EVERYONE IS AWARE OF THAT RISK.

13

14 **SUP. KNABE:** THAT'S WHY WE HAVE TO BE VIGILANT.

15

16 **DR. BRUCE CHERNOF:** YES.

17

18 **SUP. ANTONOVICH:** AND IF THE STATE PURCHASES PHARMACEUTICALS IN
19 BULK, IT WOULD REQUIRE THE COUNTY TO JOIN A STATEWIDE
20 PURCHASING AGREEMENT AND WHAT ARE THE POTENTIALS OF INCREASING
21 COST TO THE COUNTY THROUGH THAT TYPE OF A PROGRAM?

22

23 **DR. BRUCE CHERNOF:** WELL, SUPERVISOR, UNTIL WE SEE THE DETAILS,
24 WE WON'T BE ABLE TO ANSWER THAT QUESTION, BUT FOR THE MOMENT,
25 WE ACTUALLY DO HAVE WHAT'S CALLED 340 B PRICING FOR ALL OF OUR



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1 FACILITIES, AND HOSPITAL RELATED CLINICS, NOT FOR OUR CLINICS
2 THAT ARE NOT HOSPITAL BASED, AND THAT IS A PREFERENTIAL
3 PRICING THAT WE CAN RECEIVE COMPARED TO ALMOST ANY OTHER
4 SYSTEM OUT THERE. WE DO ALSO PURCHASE IN BULK FOR OUR OTHER
5 FACILITIES, SO WE STILL DO VERY WELL ON OUR GROUP BUYS FOR OUR
6 CLINICS AND OTHER FACILITIES, JUST NOT QUITE AS WELL AS 340 B.

7

8 **SUP. ANTONOVICH:** WHAT IS YOUR PROJECTED COST OF THE REVISED
9 UNIVERSAL HEALTHCARE PROPOSAL TO L.A. COUNTY?

10

11 **DR. BRUCE CHERNOF:** THE ELEMENTS OF THE REVISED HEALTHCARE
12 PROGRAM ARE STILL FLOATING. YOU'VE GOT A SPEAKER'S PROPOSAL
13 AND A GOVERNOR'S PLAN THAT HAVEN'T BEEN INTEGRATED YET, SO I
14 BELIEVE THE HEALTH DEPARTMENT ISN'T IN A POSITION TO DO THAT
15 QUITE YET. HONESTLY, SUPERVISOR, IT IS SO FLUID WITH ALAN AND
16 CAROL LITERALLY UP THERE TODAY. IT'S A GREAT QUESTION, IT'S
17 SOMETHING WE'RE VERY MINDFUL OF, BUT I DON'T HAVE A CLEAR
18 ANSWER, BECAUSE THE NEGOTIATIONS ARE SO FLUID.

19

20 **SUP. ANTONOVICH:** DO YOU HAVE A COST INCREASE RELATIVE TO
21 UTILIZATION OF PRIVATE PREMIUM HOLDERS?

22

23 **DR. BRUCE CHERNOF:** NOT YET, SUPERVISOR.

24



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1 **SUP. ANTONOVICH:** DOES THE EMPLOYER-- OR WOULD THE EMPLOYER
2 MANDATE AND HEALTH INSURANCE PURCHASING POOL GO INTO-- WHEN
3 WOULD IT GO INTO EFFECT?

4

5 **DR. BRUCE CHERNOF:** 2010 IS THE CURRENT PROPOSAL, 2010. THE
6 EMPLOYER MANDATE, THE PAY OR PLAY, IN THE CURRENT PROPOSAL,
7 IT'S SCHEDULED TO GO INTO EFFECT IN 2010.

8

9 **SUP. ANTONOVICH:** OH, 2010.

10

11 **DR. BRUCE CHERNOF:** 2010.

12

13 **SUP. ANTONOVICH:** AND DOES THE NEWEST HEALTHCARE PROPOSAL
14 BETWEEN THE SPEAKER AND PRO TEM VIOLATE THE FEDERAL EMPLOYEE
15 RETIREMENT SECURITY ACT, WHICH PROHIBITS STATES FROM ADOPTING
16 LEGISLATION REQUIRING MULTI-STATE EMPLOYERS TO HAVE DIFFERENT
17 OBLIGATIONS FROM STATE TO STATE ON HOW THEY DELIVER
18 HEALTHCARE?

19

20 **DR. BRUCE CHERNOF:** THEY WOULD ARGUE, NO. THAT'S ONE OF THE
21 THINGS THEY'VE BEEN VERY SENSITIVE TO. THEY KNOW THERE WILL BE
22 A LIKELY COURT CHALLENGE AND THEY'RE TRYING TO DEVISE A PLAN
23 THAT MEETS THE A.R.I.S.A. TEST, BUT THAT WOULD BE THEIR
24 POSITION.

25



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1 **SUP. ANTONOVICH:** I KNOW PARATA WENT TO LAW SCHOOL, BUT I DON'T
2 THINK NUNEZ DID.

3

4 **DR. BRUCE CHERNOF:** I ASSUME THEY'RE RELYING UPON OUTSIDE
5 COUNSEL.

6

7 **SUP. ANTONOVICH:** HOW WOULD THE NEW HEALTHCARE PLAN ESTABLISH
8 AN ENTITLEMENT PROGRAM BE FUNDED IF YOU TOOK THE TOBACCO TAX
9 OFF THE TABLE?

10

11 **DR. BRUCE CHERNOF:** WELL, THE GOVERNOR STILL WAS INTERESTED IN
12 PRIVATIZING THE LOTTERY. HE HASN'T GIVEN UP ON THAT IDEA, AND
13 WE ALSO HAVE THE HOSPITAL FEE AS PART OF THE FUNDING MIX.
14 YOU'VE GOT AN EMPLOYER FEE, A HOSPITAL FEE, YOU'VE GOT EITHER
15 TOBACCO TAX OR YOU'VE GOT THIS PRIVATIZATION OF LOTTERY
16 CONCEPT. THERE WAS FOR A WHILE DISCUSSION OF A SALES TAX
17 INCREASE, BUT THAT APPEARS TO BE OFF THE TABLE, AT LEAST FOR
18 NOW. SO AGAIN, THAT'S WHY THE PIECES ARE STILL MOVING, THEY
19 HAVEN'T SETTLED ON A PACKAGE.

20

21 **SUP. ANTONOVICH:** DO THESE SPEAKER AND PRO TEM'S PROPOSAL
22 ESTABLISH A BUREAUCRACY THAT HAS THE ABILITY TO TAX TO MEET
23 THE FINANCIAL OBLIGATIONS OF THIS BILL?

24



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1 **DR. BRUCE CHERNOF:** WE DON'T BELIEVE SO, IN THAT THE TAX ISSUES
2 OR FEE ISSUES ARE EITHER GOING TO BE DONE THROUGH-- THEY'RE
3 GOING TO BE DONE PRIMARILY THROUGH A BALLOT MEASURE, BECAUSE
4 THAT'S THE WAY THIS DEAL HAS EVOLVED, AND MY ASSUMPTION IS
5 THAT THE BALLOT MEASURE IS NOT GOING TO GIVE ANYONE THE
6 DISCRETION TO MOVE BEYOND WHAT THE VOTERS APPROVE.

7

8 **BURT MARGOLIN:** JUST TO ADD TO THAT, SUPERVISOR, IT APPEARS
9 THAT WE HAVE ALMOST A 2-TRACK PROCESS HERE, WHERE WHATEVER
10 WILL COME OUT OF THE LEGISLATIVE PROCESS AND WHATEVER WILL END
11 UP ON THE GOVERNOR'S DESK WILL REALLY HAVE THE POLICY AND THE
12 DELIVERY ARCHITECTURE OUTLINED IN IT, BUT MUCH OF THE FUNDING
13 ARCHITECTURE WILL BE LEFT FOR A BALLOT INITIATIVE

14

15 **SUP. ANTONOVICH:** HOW WOULD THIS PROPOSAL REDUCE UNNECESSARY
16 EMERGENCY ROOM VISITS?

17

18 **DR. BRUCE CHERNOF:** WELL, SUPERVISOR, I THINK IT WOULD DO THAT
19 IN A NUMBER OF WAYS. FIRST OF ALL, I THINK THAT IT WOULD
20 PROVIDE MANY MORE UNINSURED CALIFORNIANS WITH ACCESS TO
21 INSURANCE. IT WOULD PROVIDE THEM COVERAGE, AND FOR THOSE
22 FOLKS, ACCESS. NOW COVERAGE DOESN'T NECESSARILY EQUAL ACCESS,
23 BUT IT'S A BIG STEP IN THE RIGHT DIRECTION. IF YOU LOOK AT THE
24 LITERATURE, WHICH IS QUITE WIDE AND QUITE DEEP ON THIS AREA,
25 IT IS CLEAR THAT FOR FOLKS WHO DO NOT HAVE A PRIMARY CARE



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1 PROVIDER, FOR FOLKS WHO ARE UNINSURED, THEY'RE LESS LIKELY TO
2 HAVE A REGULAR SOURCE OF CARE, THEY'RE MORE LIKELY TO USE THE
3 EMERGENCY ROOM FOR THINGS THAT ARE INAPPROPRIATE TO BE SEEN IN
4 AN EMERGENCY ROOM FOR A COMMON PRIMARY MEDICAL CARE PROBLEM.
5 SO IF YOU LOOK AT THE LAST 15 YEARS OF HEALTH SERVICES
6 RESEARCH, WHAT IS CLEAR IS THAT INSURANCE AS A WAY TO ACCESS,
7 AND ACCESS IS A WAY TO PRIMARY CARE, ARE ALL BIG STEPS TO
8 UNLOADING E.R.S.

9

10 **SUP. ANTONOVICH:** WOULD THE GOVERNMENT PROGRAMS THAT ARE
11 CONSTRAINED BY THEIR APPROPRIATIONS BE EXPECTED TO ABSORB AND
12 INCREASE CHARGES PASSED ALONG FROM THE PHYSICIAN AND HOSPITAL
13 DIVIDENDS OR WOULD THOSE CHARGES BE PASSED ONTO THE PRIVATE
14 INSURANCE PAYEES-- PAYERS?

15

16 **C.E.O. FUJIOKA:** NOW THAT'S A GOOD QUESTION. IT IS EARLY IN THE
17 PROCESS. GETTING BACK TO WHAT BRUCE JUST YESTERDAY, ONE OF THE
18 PRINCIPAL REASONS FOR OUR SUPPORT, THAT IF MORE INDIVIDUALS DO
19 RECEIVE HEALTHCARE THROUGH THIS INITIATIVE, IT WILL HAVE JUST
20 A HUGE IMPACT ON THE ENTIRE SYSTEM HERE IN L.A. COUNTY,
21 BECAUSE WE KNOW RIGHT NOW THAT SOME PEOPLE, BECAUSE THEY CAN'T
22 AFFORD HEALTHCARE, THEY WAIT UNTIL THEIR PROBLEMS REACH THAT
23 LEVEL WHERE THEY REQUIRE SPECIALTY OR TERTIARY OR EVEN
24 INPATIENT CARE. IF YOU ADDRESS IT AT THE PRIMARY CARE OR
25 PREVENTIVE LEVEL, THEN YOU HAVE MUCH BETTER OUTCOMES, A



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1 HEALTHIER COMMUNITY AND WITH THAT, A HEALTHIER WORK FORCE SO,
2 IT DOES HAVE A REAL GOOD IMPACT. A LOT OF THE QUESTIONS YOU'RE
3 ASKING ARE-- I UNDERSTAND THERE WILL BE AN IMPACT DOWN THE
4 ROAD, BUT RIGHT NOW, THERE'S SO MANY-- THIS IS GOING IN SO
5 MANY DIFFERENT DIRECTIONS, IT'S VERY DIFFICULT TO GIVE YOU A
6 DEFINITIVE ANSWER. THE OVERARCHING, AGAIN, ISSUE IS THAT WE AS
7 A COUNTY NEED TO SUPPORT THIS INITIATIVE. IT WILL HAVE--
8 ESPECIALLY FOR US, WE HAVE SO MANY UNINSURED. THE WORKING POOR
9 HAVE NO HEALTH INSURANCE.

10

11 **SUP. ANTONOVICH:** THAT'S A GOOD POINT. WE TALK ABOUT UNIVERSAL
12 HEALTHCARE. MY DEPUTY, WHO RECENTLY RETURNED FROM CANADA,
13 BROKE HER FOOT IN CANADA. SHE HAD BLUE CROSS. SHE COULDN'T GET
14 TREATED THERE. THEY TOLD HER TO GET ON THE PLANE AND COME BACK
15 HERE FOR HER BROKEN FOOT. THE GREAT UNIVERSAL HEALTHCARE
16 PROGRAM OF CANADA WHICH IS BROADCAST AROUND, SHE COULDN'T GET
17 TREATED THERE, SHE HAD TO GET ON THE PLANE AND COME BACK HERE.
18 THEY WANTED MONEY UP FRONT. COVERED BY BLUE CROSS. THE WAY
19 WE'RE GOING TO IMPROVE THE HEALTHCARE DELIVERY SYSTEM IN THIS
20 COUNTY, STATE AND NATION, IS TO HAVE TAX CREDITS WHERE THE
21 INDIVIDUAL IS ABLE TO PURCHASE AN INSURANCE-- HEALTH INSURANCE
22 PROGRAM AND HEALTH SAVINGS ACCOUNTS WHERE YOU CAN BUILD UP
23 MONTHLY OR YOUR RESOURCES SO THAT YOU CAN GET INSURANCE WITH
24 HIGHER DEDUCTIBLES THAT WILL REDUCE THE COSTS AND ALSO PUTS
25 THE INDIVIDUAL IN THE DRIVER'S SEAT WHERE THEY-- WHICH WILL



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1 CREATE COMPETITION AND HELP REDUCE COSTS. ONE OF THE PROBLEMS
2 TODAY IS YOU DON'T HAVE THAT IN PLAY AND YOU HAVE A TERRIBLE
3 SITUATION WITH COST SO THAT AN INDIVIDUAL WHO'S NOT WORKING
4 FOR A LARGE EMPLOYER IS REALLY BEHIND THE 8-BALL IN TRYING TO
5 GET AN AFFORDABLE HEALTH INSURANCE POLICY, BUT IF YOU HAD TAX
6 CREDITS, FOR EXAMPLE, EVERYBODY HAS \$15,000 TAX CREDIT, THEY
7 COULD PURCHASE AN INSURANCE POLICY AT A PRICE THAT WOULD DRIVE
8 DOWN THE COST, AND THEY ALSO HAD THE ABILITY OF A HEALTH
9 SAVINGS ACCOUNT TO PAY FOR INCIDENTALS, THAT WOULD LOWER THE
10 COST AND YOU'D HAVE AN ABILITY TO COVER MORE PEOPLE AND
11 DELIVER HEALTHCARE INSTEAD OF CREATING A BIG BUREAUCRACY. IT
12 WOULD BE LIKE RELATED TO DELIVERY OF MAIL. IT WOULD BE LIKE
13 MAKING THE POST OFFICE BIGGER TO DO A BETTER JOB AND
14 ELIMINATING FEDERAL EXPRESS OR ONE OF THE OTHER PRIVATE PARCEL
15 POSTS, WHATEVER, UNITED PARCEL. YOU NEED TO CREATE SOME
16 COMPETITION IN THE MARKETPLACE, WHICH WE DON'T HAVE, AND ONE
17 WAY OF DOING THAT WOULD BE BY ESTABLISHING TAX CREDITS. SO IN
18 MY OPINION, GOING FORWARD WITH THE PROPOSAL BEFORE US TODAY, A
19 CIGARETTE TAX IS A LOSER BECAUSE THE DOLLARS ARE GOING TO BE
20 DIMINISHING, NOT INCREASING AS WE MOVE FORWARD, AND LEAVING
21 THE COUNTY TAXPAYERS TO LOSE THE ABILITY TO RUN OUR BUDGETS
22 BECAUSE THE STATE'S GOING TO TAKE MORE OF OUR DOLLARS TO
23 BALANCE THEIR BUDGET JUST AS THEY'VE DONE IN OTHER PROGRAMS,
24 SO THAT'S WHY I WOULD BE OPPOSED TO THIS PROPOSAL.

25



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1 **SUP. BURKE:** I HAVEN'T SAID ANYTHING, BUT I THINK IT'S VERY
2 IMPORTANT FOR US TO BE PART OF IT. NOW, YOU CAN ARGUE
3 UNIVERSAL HEALTH INSURANCE ALL DAY AND ALL NIGHT, BUT EVERY
4 INDUSTRIALIZED COUNTRY IN THE WORLD, EXCEPT FOR A COUPLE OF
5 THEM, DO HAVE UNIVERSAL HEALTHCARE, AND ALL OF THOSE COUNTRIES
6 HAVE AN OPPORTUNITY TO VOTE THEM OUT IF THEY DON'T WANT IT,
7 AND IN MOST INSTANCES, I DON'T KNOW WHAT HAPPENED IN TERMS OF
8 YOUR STAFF PERSON BREAKING HER FOOT, IF SHE WAS IN LOS ANGELES
9 AND CAME TO ONE OF OUR CLINICS AND SHE HAD A CANADIAN CARD, I
10 DON'T KNOW HOW WE'D TREAT IT.

11

12 **SUP. ANTONOVICH:** WE TREAT EVERYBODY. YOU DON'T EVEN HAVE TO BE
13 A CITIZEN, AND WE TREAT YOU, SO IT DOESN'T MAKE ANY
14 DIFFERENCE. WE TREAT EVERYBODY, AND THAT'S WHAT WE DO.

15

16 **SUP. BURKE:** RIGHT, AND I JUST DON'T KNOW WHAT THE
17 CIRCUMSTANCES WERE THERE. ORDINARILY, HERE, IF YOU COME ACROSS
18 THE BORDER, I'M NOT SURE THAT OUR RESPONSIBILITY IS TO TREAT
19 EVERY RESIDENT. I KNOW THAT. IT HAS A BROAD INTERPRETATION.
20 BUT ONE THING FOR SURE IS THAT WHAT WE HAVE NOW IS NOT
21 WORKING. YES, WE CAN PUT THE WHOLE BURDEN ON THE TAXPAYERS OF
22 LOS ANGELES TO TREAT EVERY PERSON WHO DOESN'T HAVE INSURANCE,
23 AND MOST OF THOSE PEOPLE WHO DON'T HAVE INSURANCE WHO ARE
24 EMPLOYED ARE PART-TIME WORKERS, OR THEY'RE WORKERS IN SERVICE
25 INDUSTRIES WHERE THEIR EMPLOYEES PROVIDE NOTHING. THEY DON'T



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1 HAVE A CHANCE TO HAVE A TAX CREDIT. THEY ALREADY CAN GET A
2 DEDUCTION IF THEY HAVE INSURANCE, BUT YOU GO OUT AND START
3 PRICING INSURANCE NOW, \$500 A MONTH IS NOT UNUSUAL FOR A
4 FAMILY OF FOUR OF WHAT YOU HAVE TO PAY FOR COVERAGE TODAY, AND
5 OFTEN PEOPLE ARE JUST TURNED DOWN. IF THEY HAVE ANY KIND OF
6 ILLNESS-- I DON'T MEAN PEOPLE WHO HAVE CANCER. PEOPLE CAN HAVE
7 ANY KIND OF ILLNESS AND THEY GO IN TO APPLY FOR INSURANCE AND
8 THEY'RE JUST TURNED DOWN. SO SOMEHOW WE HAVE TO LOOK AT
9 SOMETHING THAT CAN ALLEVIATE SOME OF A PROBLEM THAT WE HAVE,
10 AND THIS IS WHAT I WOULD SAY, IS IT'S VERY IMPORTANT FOR US TO
11 BE AT THE TABLE. BECAUSE OUR SITUATION IS DIFFERENT THAN
12 ANYONE ELSE. EVERY OTHER COUNTY IN THE STATE OF CALIFORNIA HAS
13 A DIFFERENT SCENARIO. WE'RE THE ONLY ONES WHO ARE FACED WITH
14 THIS VERY DIFFICULT SITUATION, WHERE WE DON'T EVEN GET
15 MEDICAID BECAUSE MOST OF THE PEOPLE HAVE H.M.O.S AND THEY GO
16 SOMEWHERE ELSE. SO WE NEED TO BE AT THE TABLE AND WE NEED TO
17 MAKE SURE THAT WE DON'T END UP TAKING DISPROPORTIONATELY A
18 PART OF THAT RESPONSIBILITY AND THAT IT'S SPREAD ACROSS THE
19 STATE AND SPREAD ACROSS ALL THOSE PEOPLE WHO ARE THE UTILIZERS
20 AND WHO TAKE ADVANTAGE OF THOSE EMPLOYEES, WHO MAY BE WORKING
21 PART TIME OR SOME OTHER THING. SO I THINK IT'S IMPORTANT FOR
22 US TO MOVE IN THIS DIRECTION, IT'S IMPORTANT FOR US TO BE PART
23 OF IT, AND TO MAKE SURE THAT WE SOLVE SOME OF THOSE ISSUES
24 THAT WE HAVE. NOW THAT I'VE SAID THAT, HOW DOES THIS AFFECT
25 OUR WAIVER, OR DOES IT AT ALL? THE STATE WAIVER?



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1

2 **BURT MARGOLIN:** THE HOSPITAL FINANCE WAIVER THAT EXISTS RIGHT
3 NOW, IT WILL IMPACT IT OVER TIME. DO YOU WANT TO COMMENT
4 FURTHER?

5

6 **DR. BRUCE CHERNOF:** WELL, I JUST THINK IT'S A REALLY IMPORTANT
7 QUESTION WHERE, UNTIL WE SEE THE DETAILS, WE DON'T KNOW. THE
8 CURRENT WAIVER WE'RE UNDER IS GOING TO EXPIRE IN A FEW YEARS,
9 AND THIS REFORM WILL ACTUALLY START-- IT'S SORT OF TIME TO
10 START ALMOST AT THE END OF OUR WAIVER. SO THERE WILL BE AN
11 IMPORTANT INTERACTION THAT WILL HAPPEN AT THE BEGINNING OF THE
12 REFORM AND WHATEVER OUR WAIVER LOOKS LIKE.

13

14 **SUP. BURKE:** AND WILL THOSE SAME BENEFITS THAT ARE UNDER THE
15 WAIVER INURE TO THE STATE OR TO THE LOCALITY IN SOME METHOD,
16 OR WILL IT BE LOST? I MEAN, YOU KNOW, WE FOUGHT FOR THE WAIVER
17 AND IT WAS SOMETHING THAT WAS NOT IN EXISTENCE. WE GOT A
18 WAIVER. THEN IT BECAME A STATE WAIVER. SO I GUESS ONE OF THE
19 THINGS WE HAVE TO BE CAREFUL ABOUT IS THAT WE DON'T LOSE ANY
20 REVENUES THAT WE WOULD BE RECEIVING, ALBEIT THROUGH THE STATE,
21 AS IT RELATES TO COVERING SOME OF THOSE COSTS.

22

23 **DR. BRUCE CHERNOF:** I THINK THAT BOTH BURT AND I AGREE, BASED
24 ON THE AMOUNT OF INFORMATION THAT'S CURRENTLY AVAILABLE TODAY.
25 IT'S PROBABLY A NET BENEFIT TO US, BUT UNTIL WE ACTUALLY



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1 NEGOTIATE THAT NEXT WAIVER, BECAUSE THERE'S INCREASED MEDI-CAL
2 RATES COMING INTO THE STATE, SO JUST TAKING IT AT THAT LEVEL,
3 IT'S PROBABLY A NET BENEFIT TO US, BUT WHETHER WE KEEP THE
4 OTHER VALUABLE ASSETS OF THE WAIVER, THOSE ARE FOR NEGOTIATION
5 ANOTHER DAY THAT HAVEN'T OCCURRED YET.

6

7 **SUP. BURKE:** ALL RIGHT. ON ANOTHER SUBJECT, I DON'T WANT YOU TO
8 RESPOND TO THE MOTION I JUST INTRODUCED IN TERMS OF THE
9 EARTHQUAKE SITUATION, THE LEGISLATION. I DIDN'T REALIZE THAT
10 THE LEGISLATION REQUIRED US TO HAVE REPLACEMENT OF BUILDINGS
11 IF WE GO TO 2020, BUT ANY REACTION AT ALL TO HOW THAT GOT
12 THROUGH? NO? OKAY. IT'S S.B. 306.

13

14 **DR. BRUCE CHERNOF:** SUPERVISOR, WE'LL COME BACK WITH SOME
15 FORMAL GUIDANCE FOR YOU.

16

17 **SUP. BURKE:** ALL RIGHT. OKAY. I JUST WONDERED HOW IT GOT--

18

19 **C.E.O. FUJIOKA:** WE'VE BEEN TRACKING THAT ISSUE. IN FACT, OUR
20 CAPITAL PROJECTS FOLKS HAVE BEEN LOOKING AT THE COST TO
21 RETROFIT OUR FACILITIES OTHER THAN-- OTHER THAN L.A. COUNTY,
22 L.A.C./U.S.C. MEDICAL CENTERS. WE HAVE BEEN TRACKING THAT.

23

24 **SUP. BURKE:** I KNOW WE HAVE, BUT I THINK WE'VE BEEN TALKING
25 ABOUT RETROFIT AND WE DIDN'T HAVE THE MONEY FOR IT.



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1

2 **C.E.O. FUJIOKA:** IT IS A VERY EXPENSIVE INITIATIVE.

3

4 **SUP. BURKE:** LET ME TELL YOU, AS FAR AS HARVARD IS CONCERNED,
5 REPLACING IS A VERY GOOD OPTION. I THINK, YOU KNOW.

6

7 **SUP. KNABE:** WELL, A LOT OF PEOPLE ARE LOOKING AT THAT OPTION.

8

9 **SUP. BURKE:** AND I THINK IT'S A GOOD OPTION THERE, BUT WE HAVE
10 OTHER PLACES--

11

12 **SUP. KNABE:** NOT JUST PUBLIC FACILITIES, I MEAN PRIVATE AS
13 WELL, TOO.

14

15 **C.E.O. FUJIOKA:** IN MOST INSTANCES, IT'S BETTER TO REPLACE THAN
16 TO RETROFIT, BECAUSE IF YOU RETROFIT AN OLD FACILITY, IT IS
17 VERY EXPENSIVE, WHEREAS IF YOU TAKE THE TIME AND YOU HAVE THE
18 RESOURCES TO REPLACE, YOU GET A MODERN FACILITY THAT HAS--
19 THAT BRINGS EVERYTHING WITH IT OTHER THAN-- IN ADDITION TO THE
20 SEISMIC COMPLIANCE. SO IF WE DID GO DOWN THAT ROAD, WE
21 PROBABLY WOULD BE LOOKING AT REPLACEMENT.

22

23 **SUP. KNABE:** JUST TO FOLLOW UP ON THE HEALTH REFORM THING, IT'S
24 OBVIOUS, WHATEVER THE ULTIMATE SOLUTION IS, WE NEED SOME FORM
25 OF HEALTH REFORM. I MEAN, IT'S KILLING US IN LOS ANGELES



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1 COUNTY, AND WE NEED TO BE AT THE TABLE. BUT AT THE END OF THE
2 DAY, TOO, THERE NEEDS TO BE A FAIR SHARING OF ALL THE COSTS.
3 WE CAN'T JUST BE EITHER ON THE BACK OF THE TAXPAYERS OR THE
4 COUNTY. THERE REALLY HAS TO BE A FAIR SHARING. THERE'S BEEN A
5 LOT TO SHAKE OUT, BUT AT LEAST I THINK THE GOOD NEWS IS, FROM
6 AN OPTIMISTIC STANDPOINT, IS THE DISCUSSION IS THERE NOW,
7 THEY'RE TALKING. AND WHOEVER GETS CREDIT FOR THAT, SO BE IT,
8 BUT THE POINT IS, FROM A PERSPECTIVE AS ONE OF THE LARGEST
9 PROVIDERS OF HEALTHCARE IN AMERICA, RIGHT HERE IN OUR OWN
10 SYSTEM, AND THE LARGEST UNINSURED POPULATION, IT'S EXTREMELY
11 IMPORTANT THAT WE'RE AT THE TABLE, AND-- BECAUSE THE RESULTS
12 TO US CAN BE DRAMATIC.

13

14 **SUP. BURKE:** AND ALSO, I HOPE OUR REPRESENTATIVES FROM THE
15 COUNTY ARE IN SOME WAY CAUCUSING AND--

16

17 **SUP. KNABE:** SURE. OH, EXCUSE ME. I'M SORRY.

18

19 **SUP. BURKE:** CAUCUSING AND-- ON ONE-- GOING IN ONE DIRECTION TO
20 THE DEGREE-- I KNOW EVERYBODY'S NOT GOING TO BE ON THE SAME
21 PLATE, BUT TO THE DEGREE, IF WE COULD HARNESS OUR COUNTY
22 REPRESENTATIVES GOING WITH US, IT WOULD BE VERY HELPFUL.

23

24 **SUP. MOLINA:** I THINK THEY ARE. I KNOW I TALKED TO HECTOR AND
25 SOME OF THE OTHER FOLKS AND THEY ARE VERY MUCH TALKING TO EACH



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1 OTHER AND WANT TO KNOW THE IMPLICATIONS FOR THE COUNTY AND
2 VARIOUS PROPOSALS, BUT THEY ALSO-- THEY ALSO UNDERSTAND IT'S
3 SORT OF IN ITS INFANT STAGES FROM THE STANDPOINT OF ALL THE
4 DETAILS, THEY JUST HAVEN'T FIGURED THEM ALL OUT, LET ALONE HOW
5 TO PAY FOR IT ALL, BUT I THINK THAT THEY ARE-- THEY ARE
6 CONCERNED, AT LEAST WHEN I TALKED TO HECTOR AND SOME OF THE
7 PEOPLE THAT HAVE BEEN ON THE COMMITTEE AS TO HOW WE FEEL ABOUT
8 IT AND WE'RE TRYING TO GET DETAILS FROM THEM AND VICE VERSA,
9 THEY'RE ALSO TRYING TO FIGURE OUT WHAT THE DETAILS ARE, BUT
10 THEY DO WANT TO KNOW WHAT, AT THE END OF THE DAY, THE KIND OF
11 IMPACT IT'S GOING TO HAVE ON US, SO I THINK WE'RE GOING TO
12 HAVE A LOT OF PEOPLE WATCHING OUT FOR US. AND BOTTOM LINE, IF
13 IT DOESN'T WORK IN L.A. COUNTY, IT WON'T WORK ANYWHERE ELSE.

14

15 **SUP. BURKE:** RIGHT. RIGHT. BECAUSE WE'RE THE MOST IMPACTED. ALL
16 RIGHT. ANY OTHER QUESTIONS OR COMMENTS? THANK YOU VERY MUCH.

17

18 **SUP. MOLINA:** THANK YOU FOR YOUR REPORT.

19

20 **SUP. BURKE:** IS THERE ANYTHING ELSE? IF NOT, PUBLIC COMMENT.

21

22 **CLERK SACHI HAMAI:** WE NEED A MOTION ON ITEM 52-A.

23

24 **SUP. BURKE:** OH, I'M SORRY. OH, I'M SORRY. ON 51, DR. CLAVREUL,
25 DID SHE SPEAK ON ITEM 51 YET?



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1

2 **DR. GENEVIEVE CLAVREUL:** (OFF-MIC.)

3

4 **SUP. BURKE:** ALL RIGHT.

5

6 **CLERK SACHI HAMAI:** CAN I GET A MOTION ON 52-A?

7

8 **SUP. BURKE:** MOVED BY KNABE, SECONDED BY ANTONOVICH. WITHOUT
9 OBJECTION, SO ORDERED.

10

11 **CLERK SACHI HAMAI:** ON 51.

12

13 **SUP. BURKE:** ALL RIGHT. SHE WANTS TO SPEAK. DR. CLAVREUL, WOULD
14 YOU LIKE TO SPEAK? OKAY. DR. CHERNOF? I DON'T KNOW HOW I LET
15 YOU GET AWAY.

16

17 **DR. BRUCE CHERNOF:** SUPERVISORS, JUST A COUPLE OF OBSERVATIONS
18 ON TOP OF OUR WEEKLY REPORT, WHICH WAS PROVIDED TO YOU LAST
19 FRIDAY. WE HAD A SMALL DECREASE IN THE NUMBER OF URGENT CARE
20 VISITS IN THE PREVIOUSLY REPORTED WEEK, AND THAT WAS DUE TO
21 DECREASED NUMBER OF PATIENTS SEEN THE EVENING OF HALLOWEEN AND
22 THE EVENING THEREAFTER, NO SIGNIFICANT CHANGE IN THE NUMBER OF
23 OUTPATIENT VISITS. WE HAVE REPORTED A TOTAL OF 422
24 TRANSPORTATIONS FOR PATIENTS AND THEIR COMPANIONS DURING THE
25 MONTH OF OCTOBER. WE DO HAVE TRANSPORTATION SERVICES AVAILABLE



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1 AT THE FACILITY, THEY'RE AVAILABLE 7:00 THROUGH 5:00 AND
2 THEY'LL DO DOOR TO DOOR TRANSPORTATION. THAT'S A 22 PERCENT
3 INCREASE OVER PREVIOUS. SLIGHT DECREASE IN THE TOTAL NUMBER OF
4 TRANSPORTS FOR THE IMPACTED HOSPITALS, BUT AS WE'VE TALKED
5 ABOUT, AND AS WAS REPORTED TO YOUR BOARD LAST WEEK, THE
6 PRIVATE HOSPITALS ARE SIGNIFICANTLY IMPACTED AND IN A
7 SUSTAINED WAY, BUT WITHOUT SIGNIFICANT CHANGE FROM THE
8 PREVIOUS WEEKS' REPORTS. WE CONTINUE TO MOVE FORWARD WITH THE
9 EFFORTS REPORTED TO YOUR BOARD LAST WEEK AROUND REOPENING
10 M.L.K. HARBOR HOSPITAL. WE'VE REACHED OUT TO EACH OF THE--
11 WE'RE IN THE PROCESS OF REACHING OUT TO EACH OF THE GROUPS
12 THAT SUBMITTED FULL R.F.P.S. THE COMMUNITY OUTREACH CAMPAIGN,
13 WHICH WAS SOMETHING THAT YOUR BOARD RAISED, WE ARE CONTINUING
14 TO WORK ON. ONE OF THE IMPORTANT THINGS THAT WE'RE DOING IS
15 STEPPING UP OUR INFLUENZA CAMPAIGN ON THE GROUNDS OF MARTIN
16 LUTHER KING, WE'LL BE DOING VACCINATION CLINICS. THE 6TH, 7TH
17 AND 8TH OF THIS MONTH, AND ADDITIONAL VACCINATION CLINICS ARE
18 BEING PLANNED. WE THINK IT'S A VALUABLE THING TO ADD INTO THE
19 COMMUNITY AND IS CONSISTENT WITH THE REPORT BROUGHT TO YOUR
20 BOARD LAST WEEK BY THE E.M.S. PROVIDERS, BUT YOUR BOARD ALSO
21 ASKED FOR ADDITIONAL INFORMATION ABOUT THE CONTINUING
22 COMMUNICATION CAMPAIGN. OUR STAFF HAS GIVEN THIS A REALLY HARD
23 LOOK, LOOKING AT THE FEEDBACK WE'VE RECEIVED, CALLS COMING
24 INTO 2-1-1, WHATNOT, AND OUR PLANS AT THIS POINT ARE GOING TO
25 BE TO COME BACK TO YOUR BOARD WITH ANOTHER DIRECT MAILING



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1 CAMPAIGN, BECAUSE THAT SEEMED TO BE THE MOST SUCCESSFUL IN
2 GETTING INFORMATION TO EVERY SINGLE HOUSEHOLD IN THE IMPACTED
3 AREA. FINALLY, AT YOUR BOARD'S REQUEST, WE DID RELEASE TO YOUR
4 OFFICES OUR PROPOSAL AS TO HOW THE \$100 MILLION S.B. 474 FUNDS
5 WILL BE SPENT. THOSE DOLLARS WILL GO TO COVER THE PRIVATE
6 IMPACTED HOSPITALS TO SUPPORT A FUND THAT WE'LL BE WORKING
7 WITH THE STATE TO SUPPORT THOSE PRIVATE HOSPITALS AS WELL.
8 PHYSICIAN REIMBURSEMENT, SUPPORT FOR THE MAC ITSELF BECAUSE 75
9 PERCENT OF THE PATIENTS OR SO HAVE NO COVERAGE WHATSOEVER, AND
10 WE'VE LOST OUR FUNDING STREAMS, SO IT'S NOT A HOSPITAL
11 LICENSE. WE'LL ALSO BE DRIVING A MILLION DOLLARS IMMEDIATELY
12 INTO URGENT CARE SERVICES WITH THE P.P.P.S IN THAT AREA, AND
13 WE WILL BE, LIKE I SAID, LOOKING TO EXPAND THOSE URGENT CARE
14 SERVICES THROUGH OUR P.P.P. PARTNERS. WE'RE ALSO GOING TO PUT
15 OUT ANOTHER \$5 MILLION INTO KIND OF A STRATEGIC INITIATIVES
16 FUND. WE'RE GOING TO BE LOOKING FOR INPUT ON HOW TO USE THOSE
17 FUNDS TO TARGET REALLY ARE THE P.P.P. PROVIDERS AND THE
18 IMPACTED HOSPITALS AS THE LEAD AGENCIES, BUT THEY CAN BRING IN
19 OTHERS AS THEY SEE FIT. WE'RE LOOKING FOR PROJECTS THAT WILL
20 LEAD TO PARTNERING OF FUNDS, SO WE THINK THAT THAT'S A GOOD
21 WAY TO HAVE THESE MONIES BRING ADDITIONAL VALUE TO THE
22 COMMUNITY. WITH THAT, I'LL BE GLAD TO TAKE ANY QUESTIONS.
23



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1 **SUP. BURKE:** ANY QUESTIONS? ARE THERE ANY QUESTIONS? I HAVE
2 JUST ONE EXPRESSION I'D LIKE TO GIVE. YOU KNOW THAT CENTINELA
3 WAS SOLD.

4
5 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

6
7 **SUP. BURKE:** AND ARE YOU LOOKING AT THE POSSIBLE IMPACT IF THEY
8 DO NOT CONTINUE WITH THE PRESENT CONTRACTS THAT THEY HAVE, OR
9 THE H.M.O. CONTRACTS? SEE, WHAT I'M HEARING IS THAT THEY MAY
10 JUST LET THOSE-- THEY AGREED TO KEEP THEM, BUT WHEN THEY-- IN
11 ALL PROBABILITY, NEW CONTRACTS WILL NEVER BE NEGOTIATED, WHICH
12 MEANS THAT IT'S GOING TO THROW A BURDEN ON-- I SUSPECT IT WILL
13 THROW SOMEWHAT OF A BURDEN ON US.

14
15 **DR. BRUCE CHERNOF:** WELL, SUPERVISOR, I'D MAKE THE FOLLOWING
16 OBSERVATIONS. FIRST, THE PURCHASING PROVIDERS HAVE MADE NO
17 COMMENT WHATSOEVER ABOUT ANY PLANS FOR THE EMERGENCY ROOM, AND
18 MY UNDERSTANDING, WHICH IS FAIRLY LIMITED IN THIS SCENARIO,
19 BUT MY UNDERSTANDING IS THAT THEY INTEND TO KEEP THE EMERGENCY
20 ROOM OPEN. I'VE NOT HEARD --

21
22 **SUP. BURKE:** THAT'S MY UNDERSTANDING, MM-HMM.

23
24 **DR. BRUCE CHERNOF:** SO THAT PIECE OF THE PUZZLE IS IN PLACE. I
25 THINK IF THEY WERE--



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1

2 **SUP. BURKE:** HAVE YOU HEARD ANYTHING ABOUT URGENT CARE?

3

4 **DR. BRUCE CHERNOF:** I'VE NOT HEARD AT THIS POINT ANY CHANGES TO
5 THEIR PLANS FOR THEIR URGENT CARE AT THIS POINT.

6

7 **SUP. BURKE:** A LOT OF RUMORS.

8

9 **DR. BRUCE CHERNOF:** THAT'S A QUESTION WE WOULD WANT TO HEAR
10 FROM THEM, DIRECTLY AND THE PURCHASE HAS JUST OCCURRED. I
11 WOULD MAKE THE OBSERVATION THAT WITH THE CLOSURE OF THE
12 HOSPITALS OVER THE YEARS IN THE AREA IN-- IN AND AROUND SOUTH
13 LOS ANGELES AND SOUTH BAY, THAT HAS COMPRESSED TRADITIONAL
14 COMMERCIAL PROVIDERS AND PARTICULARLY THE TRADITIONAL MEDI-CAL
15 PROVIDERS INTO A SMALLER HOSPITAL BASE, AND IF THERE WERE
16 CANCELLATIONS, THAT MIGHT ACTUALLY-- THIS IS GOING TO SOUND
17 PECULIAR, BUT IF FOR SOMEBODY WHO WANTED TO REOPEN MARTIN
18 LUTHER KING, THAT MIGHT ACTUALLY BE AN OPPORTUNITY BECAUSE
19 THAT MIGHT ACTUALLY CREATE A PATIENT BASE THAT WOULD NEED A
20 HOME, NEED A FACILITY, AND WE DO HAVE A FACILITY, AND WE ARE
21 LOOKING FOR GOOD PARTNERS, SO--

22

23 **SUP. BURKE:** THAT MIGHT OPEN UP ADDITIONAL-- WHAT ABOUT C.H.P.?
24 C.H.P. CANNOT GO TO KING NOW BECAUSE THEY DON'T HAVE
25 INPATIENT. WHERE DO THOSE PATIENTS GO?



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1

2 **DR. BRUCE CHERNOF:** SUPERVISOR, WE HAVE A VARIETY OF CONTRACTS
3 WITH PRIVATE HOSPITALS TO MEET ALL THE KNOX KEANE [PH?]
4 REQUIREMENTS AS ANY OTHER PLAN WOULD, AND I DO BELIEVE THAT
5 CENTINELA IS ONE OF OUR CONTRACTORS.

6

7 **SUP. BURKE:** CENTINELA'S ONE OF THEM?

8

9 **DR. BRUCE CHERNOF:** I BELIEVE IT IS, AND WE WOULD NEED TO MAKE
10 ALTERNATIVE ARRANGEMENTS, JUST AS ANY OTHER HEALTH PLAN WOULD.

11

12 **SUP. BURKE:** I WOULD WATCH THAT VERY CAREFULLY. I'M SURE YOU
13 ARE, BUT I THINK IT MIGHT BE AWFULLY FAST MOVING AND MIGHT
14 AFFECT NOT ONLY CENTINELA, IT MIGHT AFFECT OTHER HOSPITALS
15 THAT MAY BE GOING UNDER THE SAME OWNERSHIP, SO WE NEED TO, I
16 THINK, ESTABLISH A RELATIONSHIP SOME HOW AND SO THAT WE KNOW
17 WHERE WE'RE GOING.

18

19 **DR. BRUCE CHERNOF:** YES, SUPERVISOR.

20

21 **SUP. ANTONOVICH:** ASKING A QUESTION ON M.L.K.. WHAT IS THE
22 STATUS ON THE RETRAINING OF THOSE WHO FAIL COMPETENCY?

23

24 **DR. BRUCE CHERNOF:** WE SENT YOUR BOARD A MEMO, AND I BELIEVE
25 WE'VE COMPLETED THAT. THAT WORK HAS BEEN COMPLETED.



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2 **SUP. ANTONOVICH:** SO EVERYBODY HAS BEEN BROUGHT UP TO
3 COMPETENCY, AND THOSE WHO HAVEN'T BEEN LET GO?

4

5 **DR. BRUCE CHERNOF:** OR ARE IN THE PERFORMANCE MANAGEMENT
6 PROCESS, YES.

7

8 **SUP. ANTONOVICH:** AND ALL OF THOSE WHO HAVE BEEN TRANSFERRED TO
9 OTHER FACILITIES HAVE NOT HAD ANY PROBLEMS?

10

11 **DR. BRUCE CHERNOF:** AS WAS PUT IN THAT REPORT, THERE WAS A
12 HANDFUL OF PEOPLE WHO DID EXPERIENCE PROBLEMS BECAUSE AS WE
13 SAID, THERE WAS A 2-STEP PROBLEM, COMPETENCIES ON THE WAY OUT,
14 BUT ALSO TESTING AT THE FACILITY ON THE WAY IN AND ANY
15 INDIVIDUAL WHO COULD NOT MEET THAT COMPETENCY TESTING IS IN
16 PERFORMANCE MANAGEMENT.

17

18 **SUP. ANTONOVICH:** THANK YOU.

19

20 **SUP. BURKE:** OTHER QUESTIONS? DR. CLAVREUL, DID YOU WANT TO
21 SPEAK?

22

23 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
24 DR. GENEVIEVE CLAVREUL. ANYWAY, LAST COUPLE OF WEEKS, I WAS
25 NOT HERE, BUT I HAD THE UNDUE PLEASURE TO WATCH A TAPE, AND I



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1 WAS AMAZED THEN TO SEE THAT WHEN YOU COMPARE LAST YEAR AND
2 THIS YEAR, PATIENT LOAD, WHICH IS ONE THING I HAD ASKED
3 REPEATINGLY OVER THE LAST TWO MONTHS, THERE IS A SIGNIFICANT
4 DIFFERENCE ON IMPACT, AND TO HEAR THAT NOW A 507 PERCENT
5 INCREASE IS RATHER SIGNIFICANT. AND THAT'S WHY I HAD ASKED FOR
6 THE LAST COUPLE OF MONTHS NOT WHAT HAD HAPPENED THE MONTH
7 BEFORE, BUT THE YEAR BEFORE, BECAUSE WHEN YOU DO STATISTICS,
8 IT HAS TO BE SIGNIFICANT STATISTICS. ALSO, IT'S BEYOND MY
9 COMPREHENSION, HAVING BEEN IN MANAGEMENT FOR YEARS, AND IN
10 HOSPITAL IN PARTICULAR, TO FIND THAT 1,600 INDIVIDUALS OUT OF
11 THAT NUMBER, NONE WERE FIRED. THAT'S BEYOND MY COMPREHENSION,
12 ESPECIALLY WITH THE MULTIPLE PROBLEMS IN OUR DIFFERENT
13 HOSPITALS. THAT'S A QUESTION, YOU KNOW, I JUST CANNOT, YOU
14 KNOW, ANSWER. AND I STILL-- PERSONALLY, I DON'T THINK WE ARE
15 GETTING THE FIGURE AND I WOULD LIKE TO HAVE MORE TRANSPARENCY
16 WHAT'S GOING ON. BUT ANYWAY, I BROUGHT AN ARTICLE DOUGHNUTS,
17 SIGNED WAYS TO DEAL WITH REGISTRY. I KNOW THE COUNTY IS USING
18 A BLACKLIST, WHICH IS NOT SOMETIMES THE WAY TO DO IT, SO MAYBE
19 YOU CAN TAKE A LOOK AT SOMETHING. THANK YOU.

20

21 **SUP. BURKE:** ALL RIGHT. ANY OTHER COMMENTS? RECEIVE AND FILE.
22 MOVED BY KNABE. SECONDED BY ANTONOVICH, RECEIVE AND FILE.
23 ANYTHING ELSE? PUBLIC COMMENT?

24

25 **CLERK SACHI HAMAI:** THERE IS NO PUBLIC COMMENT.



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2 **SUP. BURKE:** THERE IS NO PUBLIC COMMENT, THERE'S NO CLOSED
3 SESSION.

4

5 **CLERK SACHI HAMAI:** THERE'S NO PUBLIC COMMENT, THERE'S NO
6 CLOSED SESSION.

7

8 **SUP. BURKE:** THEN THE MEETING IS ADJOURNED.

9

10 **CLERK SACHI HAMAI:** THANK YOU.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors November 13, 2007,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 14th day of November 2007 for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR